## Concord-Carlisle High School

Preferred Schematic Report

### 2 Introduction

- Overview of Process
- Overview of Community Outreach
- Updated Project Schedules
- Organization of this Report

#### **Overview of Process**

Since the PDP was submitted on April 1, 2011, with additional cost information delivered on April 7, 2011, the entire A/E team has been working to produce a series of alternatives that would satisfy the needs of the school, the district, the students, the Towns of Carlisle and Concord, and the MSBA. In this section is a timeline that shows the events, activities and milestones associated with the work of the full team.

Following are narratives and diagrams shown for each SBC meeting.

#### SBC Meeting #3: April 6, 2011

While awaiting review information from the MSBA, the A/E team presented sustainability issues to the SBC. Presentations by Brown Sardina, Nitsch Engineering, KEMA and GGD Engineering allowed the team to discuss the elements of sustainability relative to site, water, energy, materials, IEQ and operations, and how these ideas might be incorporated into the CCHS project.

#### SBC Meeting #4: April 13, 2011

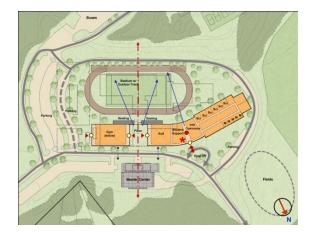
After submitting the Preliminary Design Report on April 1, 2011, OMR proceeded to study the preferred PDP options of 4, 6, and 9/10. At the April 13<sup>th</sup> School Building Committee (SBC) meeting, OMR presented the developed plans of options 4R, 6R, and 9/10, as well as new options 11 and 12. Minimal changes were made to option 4, however the overall building foot print was reduced. OMR developed option 6R by creating a better solar orientation for the classrooms on the south elevation. In option 9/10, the PE and performing arts spaces were arranged together on one side of the building, creating a possible separation for after school events between the community spaces and the academic spaces. Option 11 was added as a more compact solution to option 9/10, but both options presented complicated phasing issues and longer construction durations after further analysis. Lastly, option 12 was developed as a single project that did not disrupt the students during construction.

The SBC voted to further develop options 6 and 12.

These concepts are shown on the next page.



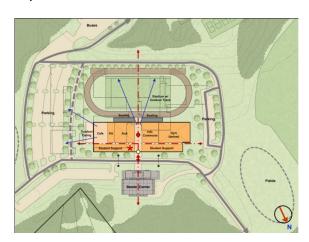
Option 4R



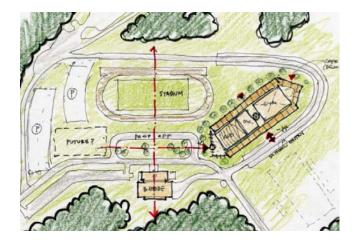
Option 9/10



Option 6R



Option 11



Option 12

#### Integrated Design Team Charrette: April 26, 2011

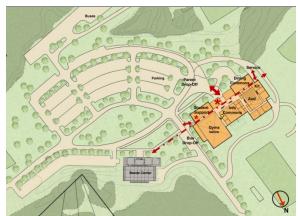
OMR organized an Integrated Design Team (IDT) charrette. The purpose of the charrette was to discuss sustainability goals and net zero options. The IDT meeting included attendees from the school building committee, the district and the school, the architectural and engineering team (MEP, structural, civil, landscape, sustainability, and building envelope consultants) and representatives from National Grid. During the charrette the team discussed and compared options 6 and 12 and how to design these solutions in order to maximize the net zero energy opportunities.

In this section is a summary of that meeting.

#### SBC Meeting #5: May 4, 2011

At the May 4<sup>th</sup> SBC meeting, OMR presented Option 6R1 and 12R to the SBC, these options were modified to incorporate decisions made by the integrated design team.





Option 6R1

Option 12R

The School Building Committee members evaluated option 4R, option 6R1, and option 12R. The first evaluation matrice, was developed by KVA and compared cost, program needs, operational costs, quality of design, sustainaibly, construction impact, and risk to cost/schedule/program. In a ranking system of 1 to 4 (1 = poor, 4 = highly advantagous), the following scores were calculated.

The SBC ranked option 12R with the highest score of 3.84, option 6R1 at 2.73, and option 4R at 1.57.

OMR created the second evaluation matrice comparing option 4R, 6R1 and 12R to the SBC's goals and values which were developed at the start of the process. Using the same ranking system of 1 to 4, the following scores were calculated.

Option 12R had the highest score of 3.51, 6R1 at 2.62, and option 4R at a score of 1.56.

These matrices are shown on the next two pages.

Ranking:
4- Highly Advantageous
3- Advantageous
2- Satisfactory
1- Poor

Name (optional)		
Date	4-May-11	

		Co	mpleted Project =	= 80%		Construction	1 Phase = 20%	
Options	Cost Efficiency (hard/soft and total cost)	Fulfills Program Needs	Operations & Maintenance Costs	Quality of Design at Completion	Implementation of Sustainability	Minimum Impact to Ed Program during Const	Risk to Const Schedule/Risk to Ed Program	TOTAL
	30%	10%	10%	20%	10%	10%	10%	100%
Option 12R1 (PDP option 9-10)	3.93	3.79	3.87	3.75	3.84	3.94	3.91	3.84
Committee member 1	4	4	4	4	4	4	4	4.00
Committee member 2	4	4	4	4	4	4	4	4.00
Committee member 3	4	4	4	4	4	4	4	4.00
Committee member 4	3.75	4	3.75	4	3.75	4	3.5	3.83
Committee member 5	4	4	4	4	4	4	4	4.00
Committee member 6	4	4	4	4	4	4	4	4.00
Committee member 7	4	3	4	3	4	4	4	3.70
Committee member 8	4	4	4	4	4	4	4	4.00
Committee member 9	4	4	4	4	4	4	4	4.00
Committee member 10	3	3	3	2	3	3	3	2.80
Committee member 11	4	4	4	4	4	4	4	4.00
Committee member 12	4	4	4	4	0	4	4	3.60
Committee member 13	4	3	4	4	4	4	4	3.90
Committee member 14	4	4	4	4	4	4	4	4.00
Committee member 15	4	3.5	4	3.75	3.75	4	4	3.88
Committee member 16	4	4	3	3	3	4	4	3.60
Committee member 17	4	4	4	4	4	4	4	4.00
Option 6R1 (PDP option 6)	2.47	3.34	2.84	3.37	3.23	1.76	2.18	2.73
Committee member 1	1	4	4	4	4	1	1	2.50
Committee member 2	2	4	3	3	4	1	1	2.50
Committee member 3	3	4	2	4	3	2	2	3.00
Committee member 4	3	4	3	4	3.75	3	2.5	3.33
Committee member 5	2	3	3	4	3	1	2	2.60
Committee member 6	3	4	3	4	3	2	3	3.20
Committee member 7	3	4	3	4	4	2	2	3.20
Committee member 8	2	3	3	3	3	1	2	2.40
Committee member 9	3	4	3	4	4	2	2	3.20
Committee member 10	3	2	3	2	3	2	3	2.60
Committee member 11	3	3	3	2	3	3	3	2.80
Committee member 12	3	3.5	3	3.5	0	1.5	3	2.70
Committee member 13	3	3	3	4	3	2	2	3.00
Committee member 14	•	3	2	3	3		3	2.10
Committee member 15	3 2	3.25	3.25	3.75	3	2.5	2.5	3.10
Committee member 16	_	-	2	3	3	2	2	2.40
Committee member 17	2	2	2	2	2	1	1	1.80
Outline 4		204	176	1.75	1.70	124		1.57
Option 4	1.41	2.04	1.76	1.75	1.78	1.24	1.21	1.57
Committee member 1 Committee member 2	2	3	2 2	2 2	2 3	1	1	1.50 2.00
		3		3		1	1	
Committee member 3 Committee member 4	1 2	2	1 2	1	2 2	2	1	1.70 1.70
	2	2	2	2	3	1	2	
Committee member 5	2	3	2	3	2	1	2	2.00
Committee member 6 Committee member 7	1	1	2	1	1	1	1	2.20
Committee member 7 Committee member 8	1	2	2	2	2	1	1	1.10 1.50
Committee member 8 Committee member 9	1	3	2	2	1	1	1	1.50
Committee member 9 Committee member 10	1	1	1	1	1	1	1	1.00
Committee member 10 Committee member 11	1	2	2	2	1	2	1	1.50
	1	1	1	1	0	1	1	
Committee member 12 Committee member 13	2	2	2	1		1	1	0.90
Committee member 13 Committee member 14	1	2	1	1	2	1	1	1.60
Committee member 14 Committee member 15	2	2.75	3	2.75	2.5	3	2.5	1.10 2.53
Committee member 15	2	2.73	2	2.73	2.3	1	1	1.80
Committee member 17	1	1	1	1	1	i	1	1.00
Committee dictioci 17								1.00

Concord Carlisle High School, Concord, MA			4-May-1
valuation Criteria Matrix			
Legend			
O Moderate / Neutral	Addition & Ren	ovation Options	All New Construction Options
1 Poor	4	6R1	12R
2 Satisfactory	Major Renovation Major Additions	Minor Renovation Major Additions	New Building
3 Advantageous 4 Highly Advantageous	(Keep 'A', 'H', and Cafe.)	(Keep 'A' and Cafe.)	(1 Step)
DURATION			
COST	46 months 98.3 Million	44 Months 97.7 Million	32 Months 91.1 Million
Cost Effective/ Value	1.27	1.88	4
Educational Program Needs	1.77	2.66	3.55
Building Transformation	1.54	3.11	3.66
Expandability	1.71	2.66	3.16
Project and Product Goals :  - <u>COMMUNITY VALUES</u> : Model and reflect our Communities' values with a design			
that fosters civic pride and environmental stewardship, and garners social, financial and political support	1.49	2.5	3.66
<ul> <li>RESPONSIBLE DESIGN: Develop a project which is fiscally, academically, environmentally and socially responsible</li> </ul>	1.49	2.7	3.77
<ul> <li>FLEXIBLE/ ADAPTABLE: Design a facility which is flexible, adaptable, affordable and achievable</li> </ul>	1.38	2.6	3.55
<ul> <li>MAINTAINABILITY: Create a facility that is fully accessible, highly functional, cost effective, high performing, durable, and easy to maintain</li> </ul>	1.71	2.9	3.83
<ul> <li>COMMUNITY USE: Plan for a fully integrated campus that promotes 21st century learning, educational excellence, high performance and shared intergenerational community and recreational use</li> </ul>	1.77	3.16	3.83
<ul> <li>COMMUNITY SUPPORT: Actively engage our communities in this ongoing and exciting opportunity for teaching and learning</li> </ul>	1.88	2.72	3.72
<ul> <li>- CAMPUS INTEGRATION: Holistically integrate all campus elements into a practical and inspiring new and transformed CCHS</li> </ul>	1.43	3.11	3.72
- SECURE CAMPUS: Create a campus which is safe and secure	2.16	2.9	3.61
<ul> <li>- 21ST CENTURY PROGRAMMATIC SPACE: Provide state-of-the-art facilities with the full and appropriate array of formal and informal learning, gathering, and performance spaces</li> </ul>	1.93	3.38	3.84
<ul> <li><u>SUSTAINABILITY</u>: Provide state-of-the-art building systems in an environment with an abundance of natural light, clean healthy air, and practical, sustainable and high performance design strategies</li> </ul>	1.71	3.16	3.88
<ul> <li><u>EFFICIENT/LOGICAL ORGANIZATION</u>: Develop intuitively clear, logical and efficient organizational and circulation patterns</li> </ul>	1.83	3.11	3.77
<ul> <li>- 24/7 Community Use: Build an inspiring and engaging center for "24/7" community use</li> </ul>	1.83	3.11	3.66
<ul> <li>MINIMAL PHASING DISRUPTION: Minimize the impact of the design and construction on the students, teachers, parents, neighbors and the greater community</li> </ul>	1.27	1.61	4
<ul> <li>PROACTIVELY PROCESS: Partnering with MSBA to proactively manage the process with foresight and insight in an integrated manner</li> </ul>	0	0	0
<ul> <li><u>COMMUNICATION:</u> Communicate clearly, convincingly, strategically and sensitively regarding the issues and challenges intrinsic to building momentum for this project at this time</li> </ul>	0	0	0
<ul> <li>FUND RAISING: Explore financial options with public/private partnerships and develop innovative ways to generate project funding and sustainable income</li> </ul>	0	0	0
<ul> <li><u>TECHNOLOGY</u>: Integrate and maximize the current and future use of effective, cutting-edge technologies</li> </ul>	٥	0	0
Subtotal	28.17	47.27	63.21
Total Avorago			
Total Average	1.56	2.62	3.51

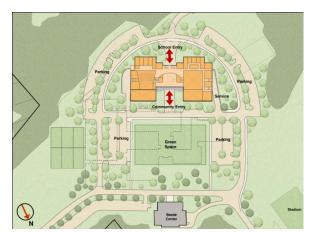
#### MSBA FAS Meeting: May 11, 2011

Option 6R1 and 12 were then presented to the MSBA at the May 11<sup>th</sup> Facilities Assessment Subcommittee meeting. During this meeting, a revised space summary was distributed. On May 13, the MSBA sent a letter to the District requesting tightening of the proposed space summary. The District provided more information to the MSBA in a May 18 letter, including multiple variations for the option 12 site. Numerous phone calls, emails and conversations have been ongoing with all parties to reach an acceptable NSF and GSF in the proposed space summary.

#### Meeting #6: May 25, 2011

The design team, along with the school and district representatives, continued to develop a logical manner of reduction to the building program which would conform to the MSBA guidelines while maintaining the educational and wellness programs that the school currently offers to the students in the school system. During this process, the geotechnical borings came in and were further analyzed. The option 12 site would require a high quantity of fill to be brought in, which would not produce a satisfactory solution relative to the existing soil conditions. So, OMR took another look at the hill located south of the school, and developed a scheme which would shave off the mound to produce a flat portion for a new school building. Further borings yielded a positive report, showing this site to be quite acceptable for development. Option 13 was presented and allowed for the possibility of retaining the existing gymnasiums as a possible resolution to the school's athletic program.





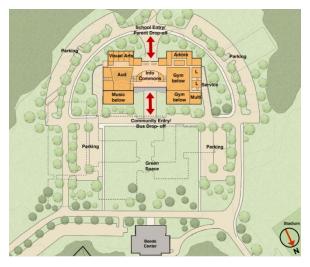
Option 12R1

Option 13

#### Meeting #7: June 8, 2011

The design team submitted option 13, followed by 14A, 14B, and 14C to the MSBA for review and comments. Included with the MSBA requested pros and cons for these four options were the same for options 9/10, 11 and 12. This was to be used as comparative data for our ongoing discussions. These pros and cons are attached in this section.

Options 13, 14A, 14B, and 14C were also presented to the SBC at the June 8<sup>th</sup> meeting. Option 13 is an all new school with one phase of construction, supporting the entire proposed space summary and located south of the existing school building. Option 14A is a new "base" building internally connected to the renovated upper and lower gym buildings which will house the entire Health and PE department. Option 14B is a new "base" building with a stand alone, renovated lower gym building which will house the Alternative Health & PE spaces, team rooms & PE support spaces. Option 14C is a new "base" building with a separate, new, disconnected building which will house the Alternative Health & PE spaces, team rooms & PE support spaces.





Option 13 Option 14A



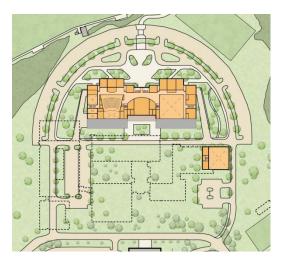


Option 14B Option 14C

#### Meeting #8: June 15, 2011

During a June 10<sup>th</sup> conference call with the MSBA, the design team was asked to pursue Option 6R1, Option 14B and Option 14C as the three final alternatives for the Preferred Schematic Report. The MSBA requested straightening the exterior south walls of options 6R1 to make it more comparative to the other options; the revised option is called 6R2. The three final alternatives were presented to the School Building Committee on June 15<sup>th</sup>. The SBC voted unanimously for Option 14C as the preferred option.





Option 6R2

Option 14B



Option 14C

### **Overview of Community Outreach**

The Concord Carlisle community has set up a website with information about the high school building project. This site is regularly updated with the information discussed in the SBC meetings. The local newspaper has been at all meetings. Public forums were held by members of the SBC. OMR presented the overall feasibility study process and results at the Carlisle Town Forum on June 13<sup>th</sup>, 2011, and at the Concord Town Forum on June 15<sup>th</sup>, 2011. The Local Actions and Approval Certification letter is attached in this section.

### **Updated Project Schedules**

Following this section are two versions of the current Project Schedule, one is a Gantt chart prepared by the OPM and the other a linear schedule prepared by the Architect. Also included is a revised Work Plan prepared by the Architect for use in the Feasibility Study phase.

The schedule contains the following milestones:

•	MSBA FAS Preferred Schematic Report Meeting	June 22, 2011
•	MSBA Board Meeting – Approval to Advance to Schematic Design	July 27, 2011
•	MSBA Schematic Design Submission	August 19, 2011
•	MSBA FAS Schematic Design Meeting	September 14, 2011
•	Establish Project Scope and Budget Agreement	Sept/Oct 2011
•	MSBA Board Meeting – Approval of Schematic Design	September 28, 2011
•	Execute PSBA	October 2011
•	Concord and Carlisle Town Meeting and Vote	November 2011
•	Execute PFA	December 2011
•	Begin Design Development	December 2011

### **Organization of This Report**

The Preferred Schematic Report is organized as per Module 3 requests.

- Table of Contents
- Executive Summary
- Introduction
- Evaluation of Existing Conditions
- Educational Program
- Proposed Space Summary
- Site Development Requirements
- Final Evaluation of Alternatives
- Appendix

Each section has a short introduction followed by narratives, graphs, matrices, and/or drawings, with sufficient information to guide the viewer through the manual.

## **Concord-Carlisle High School - Time Line**

The following time line represents a summary of meetings/activities/milestones achieved by the Concord-Carlisle High School Building Committee leading up to the PSR (Proposed Schematic Report) submission.

<sup>\*</sup>indicates Concord-Carlisle High School Building committee meetings

Date	Event/activity/milestone
April 1, 2011	Submit PDP
April 7, 2011	Submit PDP supplement (cost data) Community forum held
April 13, 2011*	SBC meeting
April 26, 2011	Integrated design meeting
May 4, 2011*	SBC meeting held
May 5, 2011	Community forum held
May 11, 2011	Attended MSBA FAS meeting
May 13, 2011	MSBA Ed Spec comments received
May 18, 2011	District response issued regarding Ed Spec comments
May 20, 2011	MSBA/District conference call held
May 25, 2011*	MSBA/District conference call held SBC meeting held
June 2, 2011	Additional options issued to MSBA
June 7, 2011	MSBA questions issued
June 8, 2011*	District response issued regarding MSBA questions SBC meeting held
June 9, 2011	MSBA/District conf call held (verbal direction for options rec'd)
June 13, 2011	Community forum held
June 15, 2011*	Community forum held SBC meeting held
June 17, 2011	PSR submitted

## Integrated Design Team Highlights

- Study active vs. passive strategies
- Optimize daylighting and views throughout
- Include north facing classrooms
- Integrate clustering with vertical ventilation / light shafts
- Integrate tight building envelope
- Consider integrated hybrid approach for building systems
- Balance sustainability ideas with maintenance and operations
- Use quantifiable data to determine feasibility / value
- Consider solar wall system
- Consider PV array at grade
- Use LED lighting at exterior and as an alternate on the interior
- Sustainable subcommittee to oversee 3<sup>rd</sup> party PV financing / CMLP



Option 6R1 Major Renovation Major Addition



Option 12R New Building (1 Step)

# CONCORD PUBLIC SCHOOLS CONCORD-CARLISLE REGIONAL SCHOOL DISTRICT

120 MERIAM ROAD CONCORD, MA 01742 PHONE: 978.318.1500 FAX: 978.318.1537 www.concordpublicschools.net

June 16, 2011

Ms. Diane Sullivan Senior Capital Program Manager 40 Broad Street Boston, Massachusetts 02109

Dear Ms. Sullivan:

Reference is made to the PDP local action certification letter issued to the MSBA on April 27, 2011. This letter serves as an extension of the April 27, 2011 PDP letter.

The Concord-Carlisle Regional School District, through the Concord-Carlisle High School Building Committee (SBC) acting on behalf of the Concord-Carlisle School Committee participated in the development and review of the Preferred Schematic Report (PSR) for the Concord-Carlisle High School project and, on June 15, 2011 voted to approve and authorize the project designer and OPM to submit the PSR to the MSBA for consideration. A certified copy of the SBC meeting minutes from April 13, 2011 through June 8, 2011 are attached for record along with a draft copy of the June 15, 2011 meeting minutes. A certified copy of the June 15, 2011 SBC meeting minutes will be forwarded following approval at the next scheduled SBC meeting.

The SBC held 4 committee meetings regarding the Concord-Carlisle High School project and 1 integrated design team meeting since the issuance of the PDP on April 1, 2011. All meeting information/documentation is available for public viewing via www.cchsbuilding.org

#### Concord-Carlisle High School Building Committee (SBC) Meetings

Mtg. Date & Location	Items Presented	Presented By	Summary of Discussions/Motions
	- Approve Minutes	Jerry Wedge	
SBC Meeting	- Review Proposed Alternatives	L. Pecora-Ryan	
4/13/11	- Site Building Committee Report	Peter Badalament	
6:00 PM	- Subcommittee Reports	Michelle Ernest	See attached meeting minutes
CCHS Little	- OPM Report	David Saindon	
Theater	- Additional Items - envelope consultant	OMR/KVA	
	- Public Comments	None	
4/26/11	- Integrated Design Team Meeting	Project team and all related	

9:00 AM Ripley School Building		consultants		
	- Approve Minutes	Karla Johnson		
	- OPM Update	David Saindon		
SBC Meeting	- OMR Update	Michael Rosenfeld		
5/4/11	- Action Item - Ed Spec and cost data	All	See attached meeting minutes	
6:00 PM	- Evaluation Matrices	A11	see attached meeting minutes	
CCHS Little	- Subcommittee Update	Peter Nobile		
Theater	- New Business	Peter Badalament		
- F	- Public Comments	None		
	- Approve Minutes	Jerry Wedge		
SBC Meeting	- OPM Update	David Saindon		
5/25/11	- OMR Update	Jeanne Roberts		
6:00 PM	- Owner Update	Louis Salemy	See attached meeting minutes	
CCHS Little	- Action Item - Approve invoices	Louis Salemy		
Theater	- New Business	Jerry Wedge		
	- Public Comments	None		
	- Approve Minutes	Karla Johnson		
SBC Meeting	- OPM Update	David Saindon		
6/08/11	- OMR Update	OMR		
6:00 PM	- Owner Update	Louis Salemy	See attached meeting minutes	
CCHS Little Theater	- Public Comments	None		

In addition to the SBC meetings listed above, the SBC has hosted 4 community forums, and published 2 newsletters from the issuance of the April 1, 2011 PDP submittal. Forums were advertised/announced in community newspapers (Concord Journal/Carlisle Mosquito/Concord Patch), at the Building Committee meetings and in all the K-12 school publications (weeklies and dailies). A summary of these outreach presentations/programs are listed below:

#### **Community Forums**

Mtg. Date & Location	Format	Presented by
Community Forum April 7, 2011 CCHS	Project update Open Q & A	Michelle Paradise Ernst Maureen Spada
Community Forum May 5, 2011 CCHS	Project update Open Q & A	Michelle Paradise Ernst Maureen Spada
Community Forum June 13, 2011 Carlisle	Project update Open Q & A	C-C project team C-C SBC

Community Forum June 15, 2011 CCHS

Project update Open Q & A C-C project team C-C SBC

The above presentations are/will be available at www.cchsbuilding.org

#### Newsletter

Newsletters were published and issued electronically in January, March and May of 2011. The next newsletter is scheduled for publication in June 2011. These newsletters provide an update from committee chairs, sub-committees and other newsworthy project-related information. To date these newsletters have been sent to 3,072 subscribers. Subscription to the newsletter can be accessed via <a href="https://www.cchsbuilding.org">www.cchsbuilding.org</a>

#### Website / Social Media

Information regarding the Concord-Carlisle High School Building Project can be viewed by visiting <a href="www.cchsbuilding.org">www.cchsbuilding.org</a> and via the CCHS Building Committee Facebook page.

To the best of my knowledge the Concord-Carlisle High School Building Committee (SBC) Meetings listed above comply with the requirements of the Open Meeting Law, M.G.L. c. 30A, §§18-25 and 940 CMR 29.00: Open Meetings.

The District has named Diana F. Rigby as the local point of contact to receive questions.

By signing this Local Action Certification, I hereby certify that, to the best of my knowledge and belief, that the information supplied by the District is true, complete and accurate. By signing this Local Action Certification, I hereby certify that, to the best of my knowledge and belief, that the information supplied by the District is true, complete and accurate.

By signing this Local Action Certification, I hereby certify that, to the best of my knowledge and belief, that the information supplied by the District is true, complete and accurate.

Title: Chief Executive

Title: Chief Executive
Officer

Date: 6,16.11

By: Draw Highy
Title: Superintendent of

Schools

Date: 6, 16.11

By: Peter Cochlin

Title: Chair of the School Committee

Date:

#### Attachments:

Certified copies of the following:

CCHS Building Committee Minutes
June 06, 2011
June 15, 2011 (draft)

# CONCORD PUBLIC SCHOOLS CONCORD-CARLISLE REGIONAL SCHOOL DISTRICT

120 MERIAM ROAD CONCORD, MA 01742 PHONE: 978.318.1500 FAX: 978.318.1537 <u>www.concordpublicschools.net</u>

June 16, 2011

I hereby attest that this is a true and duly certified copy of the CCHS Building Committee minutes of:

April 13, 2011 May 4, 2011 May 25, 2011 June 8, 2011 June 15, 2011 (Draft)

A True Copy Attest:

Leona Palmaccio

CCHS Building Committee Recording Secretary

COUR Puilding Committee	0011011111 771
CCHS Building Committee	CCHS Little Theater
	Concord, MA 01742
	April 13, 2011
	• •

Present: Jeff Adams, Dave Anderson, Peter Badalament, Walter Birge, Stan Durlacher, Michelle Ernst, John Flaherty,

Tim Hult, Karla Johnson, John Lindner, Brian Miller, Peter Nobile, Louis Salemy, Charlie Sample, Sergio

Siani, Bill Tice, Jerry Wedge, Elise Woodward

Also Present: David Saindon, KVA, Jeanne Roberts, Leland Koehler/Rice, Michael Rosenfeld, Lisa Pecora-Rvan, OMR

Absent: Joseph Morahan, Diana Rigby, Margaret Waterman, Richard Waterman, Chris Whelan

#### Call to Order

The meeting was called to order by Jerry Wedge at 6:00 PM.

#### II. Reading of Minutes

Jerry Wedge asked if there were any recommended changes to the minutes of April 6, 2011. A motion was made to approve the April 6, 2011 minutes by Bill Tice and seconded by Louis Salemy. The motion was unanimously approved.

#### III Review Preliminary Evaluation of Proposed Alternatives – Lisa Pecora-Ryan, OMR – David Saindon, KVA

Lisa started with a project update. The PDP with the ten options was submitted to MSBA on April 1st and are waiting for their response. Last week we met with the sustainable consultants and initiated some sustainable design discussions and tonight we will look at five developed alternatives, which are derivatives from the 10 options that were part of the PDP.

David Saindon presented the cost comparison analysis that was issued to the MSBA on April 7th as a supplement to the April 1st PDP submission. David noted that this is a comparative analysis and not a budget, but an analysis that compares estimated construction hard costs and project softs of all the options to one another to help determine which options should further be developed and studied. David explained some of the cost drivers such as (1) what is required to implement the scope of the project and (2) how long will it take to implement the scope of the project. Essentially, schedule and "owner" project requirements (temp trailers, logistics) are considerable cost drivers to a project. It should also be noted, that OMR's cost estimator estimated the costs of each option as well. KVA then extracted the two estimates that were performed to compare an "apples to apples" analysis to test the accuracy and reconcile the two independent estimates that were performed. After review of the two estimates, it was determined that the estimates were within 2-3% of one another, a very good sign on the accuracy of the estimates considering we're in a conceptual phase of the project. After review of the KVA cost comparison, the committee requested that KVA take another look at the forecasted schedule duration of option 3, which was indicated at 36 months as compared to the other reno/new options being at 42-46 months. KVA will review and report back to the committee their findings and opinions of the schedule for option 3. In addition, the committee had a spirited discussion on the following; exposure regarding renovations (construction and owner exposure), general noise regarding each option, student and staff site logistics, and time (schedule).

Leland discussed the revised options to Option 4, 6 and a combination of 9 and 10. After the committee reviewed the options as presented by OMR and a discussion ensued, Jerry suggested that the committee narrow the options down to two, one being Option 6 and two being Option 12. The committee members present were not opposed to this suggestion of proceeding to further study option 6 (reno/new hybrid) and option 12 (new building) while the district awaits a response from the MSBA regarding the PDP submission.

#### IV. CCHS Site Building Committee Report - Peter Badalament

Peter formed a site-based building committee at CCHS so that teachers and staff members who have concerns about what is going on with the building project have a forum to get together to talk about the issues and an opportunity for Peter to report out from the building committee to this site-based group. The goal is to keep the faculty, staff and the students well informed of what's going on with this committee's work.

#### V. Subcommittee Reports

Michelle reported that the 3<sup>rd</sup> community forum was held last Thursday and the next one is May 19<sup>th</sup>. The newsletter will be out in another two weeks. Carlisle has a forum tomorrow night in Carlisle.

Peter Nobile reported that the Sustainable Subcommittee will be meeting again on April 21<sup>st</sup>

#### VI OPM Report - KVA:

The PDP was submitted to MSBA April 1<sup>st</sup> and the Cost Comparative Data was submitted on April 7<sup>th</sup>. David has three invoices that need approval: KVAssociates, Inc. \$30,510; OMR Feasibility Study and Amendment #1 \$66,250 for a total of \$102,635.

A **Motion** was made by John Flaherty to approve the three invoices totaling \$102,635 and seconded by Peter Badalament. The motion was unanimously approved.

#### VII. Additional Items – Jeanne Roberts:

We have an additional service for the envelope consultant for \$2,585 which needs approval before the IDT Charrette on April 26<sup>th</sup>. A **Motion** was made by Jerry Wedge to approve additional services for the envelope consultant, Wiss, Janney, Elstner Associates, Inc., for a cost not to exceed \$2,585. So moved by Sergio Siani, seconded by John Flaherty. The motion was unanimously approved.

#### VIII. Public Comments:

None.

#### IX. Adjourn

A motion was made to adjourn by Brian Miller and seconded Michelle Ernst at 800 PM. The motion was unanimously approved.

Respectfully submitted, Leona Palmaccio

Approved: 5/4/11

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CCHS Building Committee	CCHS Little Theater
	Concord, MA 01742
	May 4, 2011

Present: Jeff Adams, Dave Anderson, Peter Badalament, Stan Durlacher, Michelle Ernst, John Flaherty, Tim Hult,

Karla Johnson, John Lindner, Brian Miller, Joseph Morahan, Peter Nobile, Diana Rigby, Louis Salemy,

Charlie Sample, Sergio Siani, Bill Tice, Margaret Waterman, Jerry Wedge,

Also Present: David Saindon, KVA, Jeanne Roberts, Leland Koehler/Rice, Michael Rosenfeld, Lisa Pecora-Ryan, OMR

Absent: Walter Birge, Richard Waterman, Chris Whelan, Elise Woodward

#### Call to Order

The meeting was called to order by Karla Johnson at 6:04 PM.

#### II. Reading of Minutes

Karla asked if there were any recommended changes to the amended minutes of April 13, 2011. A motion was made to approve the April 13, 2011 amended minutes by Bill Tice and seconded by Diana Rigby. The motion was unanimously approved.

#### III OPM Update - David Saindon, KVA

MSBA update: David stated that he has had continued dialogue with MSBA since submitting the PDP on April 1<sup>st</sup> and April 7<sup>th</sup> but unfortunately the dialogue has only been between David and John Jumpe over the phone; we have not received anything in writing. A few weeks after the PDP was submitted we received a certification form to fill out; David is calling it a PDP Certification letter that we sent back to the MSBA on April 26. MSBA has invited us to a Feasibility Assessment Subcommittee meeting; it's a meeting with the MSBA staff and probably half of the board of directors. It's a meeting which typically takes place about six weeks before they have a board vote; it's an opportunity to meet with the MSBA and have an open dialogue with their staff members about the data presented within the PDP submission. Hopefully when we leave the FAS meeting on May 11 we will have a clear direction followed up with something in writing. David feels that this FAS invitation is a good sign; he was not expecting to be on the schedule for a month of two but with the PDP that the District submitted to the MSBA, David feels that MSBA was impressed with the PDP.

Revised Options Comparison Analysis: On the April 13<sup>th</sup> meeting Option 3 (one which we were not interested in) the committee had questions if the 36-month time frame was accurate. David took another look at it and seeing that the 36 months was extremely aggressive he put the time frame back to 42 months which then affects certain cost drivers resulting in a new cost of \$93.5 million vs. \$91.2 million. Since this was part of the PDP David would like to have a motion be made so he can formally submit this to the MSBA as an amendment to the original PDP. Schedule: OMR will have a work plan update later on. David handed out the proposed project schedule and as far as "checking the box" we are on schedule. In regards to the June 22<sup>nd</sup> FAS review; this is the key critical point to make the schedule work, we need to get an acknowledgment from the MSBA of the option that will be pursued. To make the schedule work hopefully we'll be on the same page with MSBA so we can start schematic design and have MSBA

accept it at their board meeting on July 27, 2011.

Diana explained that the School Committee will be here tonight to vote on the revised Ed Specs after the Building Committee votes to approve them so that we can send the revision to the MSBA. We revised the Ed Specs based on David's conversation with John Jumpe at the MSBA. In those categories you will recall where the delta was larger than zero; MSBA wants the delta to be zero.

#### IV. OMR Update - Michael Rosenfeld

Tonight we'll review and approve preliminary alternatives. Diana shared the revised space summary list to reduce the G.S.F from 247,241 to 242,275. It includes:

- Art Gallery moved to Other.
- 300 NSF of Art Storage moved to Gross.
- Health Classroom added in Core Academics.
- Gymnasiums reduced by 1,000 NSF.
- PE Alternative Multipurpose space reduced to 2175 NSF.
- Officials/coaches locker rooms deleted.
- Trainer's room reduced to 500 NSF.
- Visiting Team Room deleted.
- CCHS Team Rooms reduced to 3 rooms, 2 at 500 NSF and 1 at 675 NSF.

A discussion took place in regard to eliminating the coaches' locker rooms; Brian Miller thought this was very disconcerting. Michael Rosenfeld felt we should keep this in mind as we move down the process, how we can address functional issues like this. Right now the goal is to navigate the MSBA process and get to a preferred solution and maybe we can deal with this in the gross square footage.

At the April 13<sup>th</sup> meeting the committee members suggested that we proceed to further study and revise option 6 and option 12. Michael presented the revised options to us which are now labeled at Option 6R1 and Option 12R. The goal is to talk about the two options and we have two matrices that will be handed out; one from KVA and one from OMR. The purpose behind this is to document that we have considered these things carefully and had an opportunity to record opinions.

#### V. Action Items:

**Motion** to approve the revised Ed Spec as presented by OMR on May 4, 2011, which supersedes the Ed Spec approved on March 23, 2011 and issued to the MSBA on April 1 as part of the PDP. So moved by Bill Tice, seconded by John Flaherty. The motion was unanimously approved.

**Motion** To approve the revised option cost comparison for option 3 as presented by KVA on May 4, 2011, which supersedes the option cost comparison for option 3 which was issued to the MSBA on April 7 as part of the PDP. So moved by John Flaherty, seconded by Sergio Siani. The motion was unanimously approved.

#### IV OMR Update continued:

Going back to the matrices. We want to have a quantifiable evaluation that we can hand to the MSBA that the building committee has weighed in on how the goals & values reflect on each scenario. Even though we are looking at Option 6R1 and Option 12R, the MSBA guidelines request that you analyze three solutions. We will be rating Option 4, 6R1 and 12R on cost and project and product goals. The Committee rated the two matrices; one from OMR and one from KVA.

We have another amendment to vote on before we take a break in the meeting to have the School Committee vote on the Revised Educational Specifications.

**Motion** to approve amendment #3 value of \$13,145 consisting of \$2,585 for Wiss, Janney, Elstner Associates, Inc. (WJE) and \$10,560 for Nobis Engineering - \$2,585 represents the agreed upon value approved at the April 13<sup>th</sup> meeting for WJE involvement at the integrated design meeting held on April 26<sup>th</sup>, \$10,560 represents early geotechnical services during the feasibility phase to be performed by Nobis. The motion was moved by Brian Miller, seconded by Bill Tice. The motion was unanimously approved.

#### Break - SCHOOL COMMITTEE VOTES REVISED EDUCATIONAL SPECIFICATIONS.

#### VII. Subcommittee Update:

Peter Nobile reported that it was a terrific Charrette and is waiting for the summary of the Charrette. The ideas that came out of the meeting can be applied to any scheme in one way or another. Scheme 12 has some better advantages but not significant.

Michelle reported that the next forum is May 19, 7:00 PM and the next newsletter will be emailed out on Tuesday morning. We also have a Facebook page.

Jerry asked if the Finance Subcommittee could generate a list of potential savings for the new building such as bringing special ed costs inhouse.

#### VIII. New Business:

Peter Badalament mentioned that one of the math teachers saw the surveying team doing site work and thought it would be a good idea for the building project to be a learning opportunity. If it meets with the Committee's approval they would like to get the surveying group together with some of the math classes and talk about surveying in relationship to calculus and trigonometry.

#### IX. Public Comments:

None.

#### X. Adjourn

A motion was made to adjourn by Michelle Ernst and seconded by Bill Tice at 807 PM. The motion was unanimously approved.

Respectfully submitted, Leona Palmaccio

Approved: 5/25/11

CCHS Building Committee	CCHS Little Theater
	Concord, MA 01742
	May 25, 2011

Present: Jeff Adams, Dave Anderson, Michelle Ernst, John Flaherty, Tim Hult, Karla Johnson, John Lindner, Brian

Miller, Peter Nobile, Diana Rigby, Louis Salemy, Charlie Sample, Sergio Siani, Jerry Wedge,

Also Present: David Saindon, KVA, Jeanne Roberts, Leland Koehler/Rice, Michael Rosenfeld, Lisa Pecora-Ryan, OMR

Absent: Peter Badalament, Walter Birge, Stan Durlacher, Joseph Morahan, Bill Tice, Margaret Waterman, Richard

Waterman, Chris Whelan, Elise Woodward

#### Call to Order

The meeting was called to order by Jerry Wedge at 6:15 PM.

#### II. Reading of Minutes

Jerry asked if there were any recommended changes to the amended minutes of May 4, 2011. A motion was made to approve the May 4, 2011 amended minutes by Peter Nobile and seconded by Sergio Siani. The motion was unanimously approved.

#### III OPM Update - David Saindon, KVA

David stated at our May 4<sup>th</sup> meeting we talked about revising the duration time of Option 3 and refining the Ed Spec. before the May 11 FAS meeting with MSBA. We did this and it was delivered on Friday, May 6; we had the FAS meeting on May 11 and this was good news since it was sooner than expected. David was unable to make the meeting so Jerry will give us a brief update. Jerry said that Jeanne Roberts did a fantastic job presenting our progress to date. She showed a very clear process and very clear decisions that were made. It was apparent to the state that the build new option was significantly less expensive than the renovation option. MSBA spent a good part of the rest of the meeting outlining issues with our Ed Spec. and where we weren't in alignment with their regulations and guidelines. Subsequent to the meeting, we received a letter from Mary Pichetti (MSBA) dated May 9 which went through the categories and where we need to justify areas where we have gone over the guidelines. The biggest difference is with health and PE which we've always known. The jist of our conversations with the state since then are focused on what we can do with PE. We felt it was a good meeting talking face to face and we left thinking we will be resolving things. The state has asked us to provide additional information and clarification on the Ed Spec. They delivered that letter on May 13, the district responded on the 18th, we had a conference call on the 20th and we had another conference call today. As we get further into the presentation today we'll be able to talk about what was discussed today with the MSBA. The issue is coming down to health and PE and the additional space we are submitting for that. We are requesting space that exists today which is about 31,000 square feet and MSBA's guideline is 23,000. We are 9,000 to 10,000 square feet off and that's been the struggle going back and forth on how MSBA will be able to sign off on the project and how we are going to get the project we want and basically need. Louis Salemy reminded us that since we have chosen the build new option, the state has very firm guidelines around the build new option and tend to stick to the guidelines. We've known for some time that we are over guideline. The state can show some leeway in a renovation project. We were pursuing the new option up until the state clearly stated that they would allow 226,000 square feet. Therefore it became clear that we needed another approach. We can't go to the community with a building that doesn't meet our program today. After today's conversation with MSBA, it's apparent that we've understood from the beginning that their limit was 221,000 and anything we built in addition to that we would be paying for it. The issue is really allowing us to build the additional square footage on our own dime but MSBA would have to sanction it. We could build what we want with a separate vote which is not ideal for us since it could put the whole project at risk and not an option we want to pursue. The other option would be to look at renovating the existing athletic complex. If we have a renovated component they might allow us to build additional square footage in a renovated space. We left the discussion that we will study this further and submit something new to them next Thursday and hopefully they will have a quick turnaround so we can stay on schedule.

#### IV. OMR Update – Jeanne Roberts

This is meeting six. We will not have the preferred schematic report today because of today's conversation with MSBA. We will have a PSR at the next meeting on June 8 and will add a meeting on June 15 to approve the PSR. Jeanne went over the evaluation matrices which were filled out at the last meeting. The winning solution was the 12R scheme. Michael Rosenfeld went over the 12R Option. The site has changed a little which may help with the issues with the state; it's getting a little more integrated. Michael went over the entire Option for the committee. The issue with the state is the square footage. It is conceivable that the state will allow us to discuss three options with them. One is build the existing 226,000 sq. ft. and allow us to renovate some part or all of the existing athletics or create a discreet separate building that is attached and integrate it in our facility. Over the next couple of weeks we will figure out what the options are, talk to the state about it and bring it back to the committee. Michael then presented Option

13 to us which has a renovation portion to it. The direction, if we have consensus with the committee, is that Option13 is the direction we want to go.

#### V. Owner Update:

- Louis reported that on June 13 OMR & KVA will do a town presentation in Carlisle.
- On June 15 we will have the same presentation in Concord. These will be the last forums before the summer.
- Peter Nobile reported that he has a meeting with CMLP within the next couple of days.
- John Flaherty will draw up a cost saving analysis report.

#### VI Action Items:

**Motion** to approve three invoices; one for KVA and two for OMR totaling \$93,755 based on KVA's approved invoice summary dated 5/11/2011. So moved by Louis Salemy, seconded by Diana Rigby. The motion was unanimously approved.

#### VII. New Business:

Jerry spoke with Chris Whelan today asking him if he thought there were any town departments that would like to be involved in the planning of the HS and if so they should start talking to the committee now. Another building committee meeting was added for June 15<sup>th</sup> from 6:00 to 7:30 PM.

#### VIII. Public Comments:

#### IX. Adjourn

A motion was made to adjourn by Sergio Siani and seconded by Michelle Ernst at 7:40 PM. The motion was unanimously approved.

Respectfully submitted, Leona Palmaccio

Approved: 6/8/11

#### **CCHS Building Committee**

CCHS Little Theater Concord, MA 01742 June 8, 2011

Present: Dave Anderson, Walter Birge, Stan Durlacher, Michelle Ernst, John Flaherty, Tim Hult, Karla Johnson, John

Lindner, Diana Rigby, Louis Salemy, Sergio Siani, Jerry Wedge, Chris Whelan

Also Present: David Saindon, KVA, Jeanne Roberts, Leland Koehler/Rice, Michael Rosenfeld, Lisa Pecora-Rvan, OMR

Absent: Jeff Adams, Peter Badalament, Brian Miller, Joseph Morahan, Peter Nobile, Charlie Sample, Bill Tice,

Margaret Waterman, Richard Waterman, Elise Woodward

#### Call to Order

The meeting was called to order by Karla Johnson at 6:05 PM.

#### II. Reading of Minutes

Karla asked if there were any recommended changes to the minutes of May 25, 2011. A motion was made to approve the May 25, 2011 minutes by John Flaherty and seconded by Stan Durlacher. The motion was unanimously approved.

#### III OPM Update – David Saindon, KVA

David stated at the last meeting on May 25 we were updated on the conference call with MSBA. At the conclusion of the call with MSBA we talked about giving them some additional options basically exploring doing a renovation in some shape, form or manner of the existing gyms. OMR will discuss the options later in the meeting. We presented MSBA with three additional options and compared them against Option 13 which we were considering the base. We have a conference call scheduled with MSBA tomorrow at 2 o'clock. We're planning on submitting the PSR by the end of next week (June 17<sup>th</sup>) and we have confirmed attendance with MSBA for a FAS meeting (Facility Assessment Subcommittee Meeting). We attended one on May 11 and they invited us again for their next meeting on June 22<sup>nd</sup> and July 13<sup>th</sup>. Hopefully we can wrap up everything on the 22<sup>nd</sup>. We have a forum scheduled in Carlisle on Monday, June 13, at 7:30 PM and another forum next Wednesday, June 15, at 7:30 PM after the building committee meeting. The scheduled June 22<sup>nd</sup> CCHS Building Committee meeting is being canceled and next week we'll have an outline of the meetings during July and August.

David gave clarification on wrapping things up after the June 22<sup>nd</sup> FAS meeting. Our goal when the schedule was put together about 8 weeks ago was that we needed to have direction from the MSBA by June 22<sup>nd</sup> to allow OMR and the project team enough time to do the schematic study and deliverables that's required for the MSBA. At the FAS meeting the entire board of directors are not there but typically half of them are. We won't get written confirmation from them but we're hoping that we'll have clear verbal direction. We'll then move forward with schematic design. Actually we'll know more tomorrow after the conference call with MSBA. A summary of the conference call will be forwarded to the group.

#### IV. OMR Update - Jeanne Roberts

This is meeting seven. Last week Option 13 was presented. Since that time the steering committee has been talking with MSBA about three different options using Option 13 as a starting point. All of them would include some space in a separately considered building. Option 14A the majority of the high school would be located just like Option 13 but renovating the lower and upper gym to house all of the health, PE and athletic depts. connected with the cafeteria. The radio station, cable TV and adult education would be housed in this building also. Option 14B is slightly different. The performance gym would be inside the building so that all of the MSBA approvable PE space is part of that base building with separate, new, disconnected building which will house the alternative health & PE, team rooms & PE support spaces. Option 14C would be an all new building and build a separate portion completely on Concord-Carlisle's dime. This Option would have to have separate systems operating in two buildings. There's a premium attached to this in that you are building smaller and the cost per square foot would go up.

If you compare the four solutions, you see 13 and 14C as new buildings and 14A and 14B as new/reno.

#### V. Owner Update:

- John would like to invite members of the Sustainability Subcommittee to participate in the energy savings report.
   We'll be able to do that analysis once we know which Option we'll have.
- There are two forums next week; one in Carlisle on the 13<sup>th</sup> and Concord on the 15<sup>th</sup>.

#### VI Action Items:

None

#### VII. New Business:

The June 22<sup>nd</sup> meeting is cancelled. At the meeting next week we'll outline the dates for summer meetings.

#### VIII. Public Comments:

IX. Adjourn
A motion was made to adjourn by Michelle Ernst and seconded by Louis Salemy at 6:50 PM. The motion was unanimously approved.

Respectfully submitted, Leona Palmaccio

Approved: 6/15/11

CCHS Building Committee	CCHS Little Theater
	Concord, MA 01742
	June 15, 2011

Present: Jeff Adams, Peter Badalament, Dave Anderson, Walter Birge, Stan Durlacher, Michelle Ernst, John Flaherty,

Karla Johnson, John Lindner, Brian Miller, Joseph Morahan, Peter Nobile, Diana Rigby, Louis Salemy,

Charlie Sample, Sergio Siani, Jerry Wedge, Chris Whelan

Also Present: David Saindon, KVA, Jeanne Roberts, Leland Koehler/Rice, Michael Rosenfeld, Lisa Pecora-Ryan, OMR

Absent: Tim Hult, Bill Tice, Margaret Waterman, Richard Waterman, Elise Woodward

#### I. Call to Order

The meeting was called to order by Jerry Wedge at 6:08 PM.

Jerry updated the committee on the discussion with MSBA the day after our last meeting. It was a positive meeting with MSBA approving three options to include in our PSR which will be submitted the end of this week. MSBA wants to see the addition, renovation scheme which is 6R along with 14B and 14C which we have been talking about the last couple of weeks. All of our consultants, architects and their consultants and OPMs have been working feverishly; therefore, tonight we will see the work in progress of the PSR. What is required tonight is to choose a preferred option so when we submit the three options to the state they will understand which option we are favoring. OMR will go through the presentation and at the conclusion we will vote on our preferred option.

#### II. Reading of Minutes

Jerry asked if there were any recommended changes to the minutes of June 8, 2011. A motion was made to approve the June 8, 2011 minutes by Walter Birge and seconded by John Flaherty. The motion was unanimously approved.

#### III OPM Update - David Saindon, KVA

David stated that he has invoices and an OMR Amendment to be voted on this evening.

#### IV. OMR Update - Jeanne Roberts and Leland Koehler/Rice

This is meeting eight. At the last meeting we talked about Options 13, 14A, 14B, and 14C. There was a lot of positive direction toward 14C. After talking with the MSBA they liked the idea of us moving forward with 14B and 14C but they also wanted us to continue studying 6R1 which we are now calling 6R2. In less than a week the team has continued to design 6R, 14B and 14C. Leland will now present 14C since that is the option that the committee was leaning toward. This is an all new building with a distinct alternate gym and athletic space with separate systems functioning on its own from the new building. After a review of all of the options the committee voted: The first vote is to approve KVA and OMR to submit the PSR with the preferred option identified as Option 14C **moved** by Walter Birge and seconded by Stan Durlacher. The committee also thought it would be helpful to identify for the minutes why they selected this option:

- Shorter construction period
- Less financial risk
- More logical layout
- Better site security for the school
- Less interruption to the academic year
- Better resulting site plan at the end

The motion was unanimously approved.

The next approval we want to do is that with these three different options there were three slightly different Ed Specs associated with them. The Ed Spec for 14C the space summary total was 240,601 square feet. A motion to approve the Ed Spec for Option14C dated June 15, 2011, so moved by John Flaherty, seconded by Stan Durlacher. The motion was unanimously approved.

#### V. Owner Update:

- Michelle reported there is a Forum tonight at 7:30 PM.
- Peter Nobile will be doing an energy report study with John Flaherty sometime in July. Peter questioned what elements of sustainability needed to be included in the PSR. David reported that we need to include a MA CHPS scorecard with the PSR. MSBA doesn't pay for anything over MA CHPS so it would not matter if we add later.

#### VI Action Items:

**Motion** to approve Amendment #4 for OMR in the amount of \$6,600, so moved by Walter Birge and seconded by Sergio Siani. The motion was unanimously approved.

**Motion** to approve KVA invoice log dated June 13, 2011 for the value of \$111,142.80. So moved by Jeff Adams, seconded by Peter Nobile. The motion was unanimously approved.

#### VII. New Business:

Summer meeting schedule will be June 29, July 20, August 10/17.

#### VIII. Public Comments:

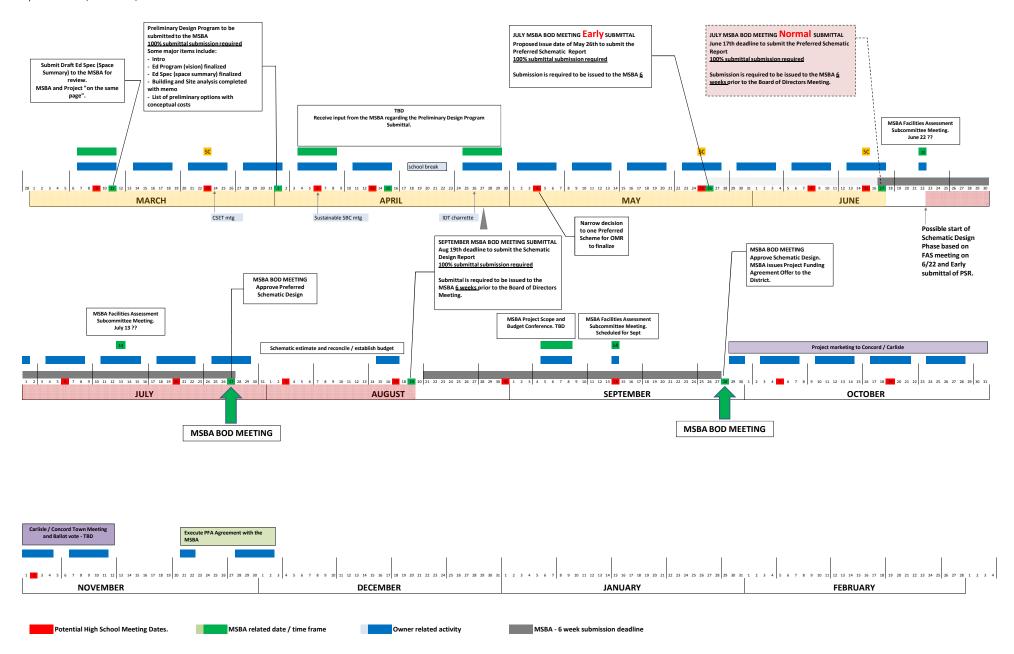
#### IX. Adjourn

A motion was made to adjourn by Stan Durlacher and seconded by Diana Rigby at 7:20 PM. The motion was unanimously approved.

Respectfully submitted, Leona Palmaccio

#### **Concord-Carlisle High School Feasibility Study Phase Schedule**

updated 4.11.11/ rev 4.27.11/rev 6.8.11



omr architects printed 6/16/2011



# Concord - Carlisle High School Proposed Project Schedule - PSR Submission - options 6R2, 14B, 14C



ID Task Name	Duration	Start	Finish	2011	2012	2013	2014 2015	2016 2
0	12.1	111 1 1 1 1 1 1 1 1 1 1		<u>IFMAMJJASON</u>	<u>ф Л ЕМАМ Л Л А В О И С</u>	U F M A M U U A B O N	DUFMAMUJASONDJIFMAMJJASO	NDJFMAMJJASONDJ
1 Procure OPM (MOD 2)	16 days		Wed 12/1/1					
6 Procure Architect (MOD 2)	60 days	Wed 12/8/10	Tue 3/1/1					
21 FEASIBILITY/SCHEMATIC STUDY	132 days	Thu 2/17/11	Fri 8/19/11	· ·				
22 FEASIBILITY STUDY (MOD 3)	62 days	Thu 2/17/11	Fri 5/13/1					
23 Preliminary Design Program (PDP)	36 days	Thu 2/17/1	Thu 4/7/11					
34 MSBA PDP	30 days	Mon 4/4/11	Fri 5/13/11					
38 Development of options (short list)	36 days	Fri 4/22/11	Fri 6/10/11	7				
39 ✓ MSBA Facilities Assessment Committee (FAS) review 40 ✓ June 9th conf call (Ed Spec resolved and direction on options provided for PSR)	1 day	Wed 5/11/11 Thu 6/9/11	Wed 5/11/11 Thu 6/9/11	± ±				
40 June 9th conf call (Ed Spec resolved and direction on options provided for PSR)  41 Submit Preferred Schematic Report to the MSBA (Normal)	1 day	Thu 6/16/1	Thu 6/9/11	<b>∳</b> 6/16				
42 MSBA Facilities Assessment Committee (FAS) review	1 day	Wed 6/22/11	Wed 6/22/11	Z 0/10				
43 MSBA BOD Mtg - July 27th Approve Preferred Schematic Design	1 day	Wed 0/22/1	Wed 7/27/11	<b>♦ 7/27</b>				
44 Schematic Design (MOD 4) TBDpending outcome of FAS meeting	41 days	Thu 6/23/1	Thu 8/18/1	1/2/				
45 Project Schedule (proposed)	5 days	Mon 8/8/1	Fri 8/12/11	ī				
46 Schematic building floor plans / elevations	24 days	Thu 6/23/1	Tue 7/26/11	<u> </u>				
47 Room data sheets	24 days	Thu 6/23/1	Tue 7/26/11					
48 Building systems descriptions (Struct/MEP/Comm/Sustainable design)	24 days	Thu 6/23/1	Tue 7/26/11					
49 Preliminary summary of ineligible spaces	24 days	Thu 6/23/1	Tue 7/26/11					
50 Outline Specs	24 days	Thu 6/23/1	Tue 7/26/11					
51 MA-CHPS Score card	24 days	Thu 6/23/1	Tue 7/26/11					
52 FFE spec and estimate	24 days	Thu 6/23/1	Tue 7/26/11					
53 Construction Estimate(s)	15 days	Wed 7/27/1	Tue 8/16/11					
54 Budget	10 days	Fri 8/5/1	Thu 8/18/11	<b>\tau</b>				
55 Project budget	9 davs	Fri 8/5/1	Wed 8/17/11	0				
56 Summary of ineligible costs	5 davs	Mon 8/8/1	Fri 8/12/11	Ī				
57 Project cash flow 58 MSBA 3011 form	1 day	Wed 8/17/11	Wed 8/17/11	Ţ				
58 MSBA 3011 form	2 davs	Wed 8/17/11	Thu 8/18/11	Ĭ				
59 Submit Schematic Design to the MSBA (for Sept BOD vote)	1 day	Fri 8/19/1	Fri 8/19/11	<b>%</b> 8/19				
60 Establish a Proiect Scope and Budget Agreement (MOD 5)	10 davs	Mon 9/5/1	Fri 9/16/11	Ď				
61 MSBA BOD Mtg - Sept 28th - Approves Concord-Carlisle PFA	1 dav	Wed 9/28/11	Wed 9/28/11	9/2	28			
62 CCHSC markets project to Concord and Carlisle	30 davs	Thu 9/29/11	Wed 11/9/11					
63 CCHSC votes to accept PBSA with the MSBA	1 dav	Thu 11/10/1	Thu 11/10/11	<u>_</u> h				
64 School Committee requests BOS to authorize debt exclusion	1 day	Mon 10/24/11	Mon 10/24/11	I,				
65 November STM	1 day	Mon 11/7/11	Mon 11/7/11	\$	11/7			
66 Execute PBSA	1 day	Fri 11/11/1	Fri 11/11/11	<u> </u>	•			
67 Execute PFA (120 days from Board approval)	15 davs		Fri 12/9/11		11/21			
68 DESIGN DEVELOPMENT - Preliminary TBD	185 davs		Fri 8/24/12	*				
69 Design Development	132 davs		Tue 6/12/12					
70 DD Phase MSRA Deliverables	184 days	Tue 12/13/11	Fri 8/24/12					
71 Issuance of the DD work plan		Tue 12/13/11	Mon 12/26/11					
72 Procure CX agent through MSBA 73 Issue 100% DD set	44 days	Tue 12/13/11	Fri 2/10/12		<del>-</del> +			
	1 day	Wed 6/13/11	Wed 6/13/12					
74 Life cycle cost analysis - ongoing throughout dd into cd  75 Design and constructability review	20 dav	Mon 5/14/11 Mon 3/26/11	Fri 6/8/12 Fri 4/13/12		_ =			
76 Construction Cost Estimate (Architect)	15 days	Wed 6/13/11	Tue 7/3/12		= 👗			
77 Construction Cost Estimate (CM/OPM)	15 days	Wed 6/13/11	Tue 7/3/12					
79 Pegancile actimates	10 days	Wed 7/4/11	Tue 7/17/12					
70 III Undate Schedule / Budget	5 days	Wed 7/18/11	Tue 7/24/12					
80 Project Design Summary / analysis	10 days	Thu 6/14/11	Wed 6/27/12		ĭ			***************************************
81 Submit DD nackage to MSRA	1 day	Wed 7/25/11	Wad 7/25/12		7/25			
82 Raceive MSRA comments	22 dave	Thu 7/26/11	Fri 8/24/12					
83 PERMITTING and APPROVALS. TRD	61 days	Mon 11/19/11	Mon 2/11/13					
94 Generation Commission (if applicable)	40 davs	Mon 11/19/11	Fri 1/11/13			_		
85 Planning Review (site plan review)	22 dave	Mon 12/24/11	Tua 1/22/13		<b></b>			
Poor rovious	40 davs	Mon 11/26/11	Fri 1/18/13					
87 ROH - Kitchen Design Approval	22 dava	Mon 12/10/11	Tua 1/8/13					
88 ISD - Building	22 42/4	Eri 1/11/11	Man 2/11/13					
89 CONSTRUCTION DOCUMENT DHASE - Proliminary TRD	164 dave	Mpd 6/13/11	Man 1/28/13			<b>Y</b>		
90 Construction Documents	132 4214	Mod 6/12/11	Thu 12/12/12					
01 CD 60% Phase_MSBA Deliverables	52 days	Wed 9/19/12	Thu 11/29/12					

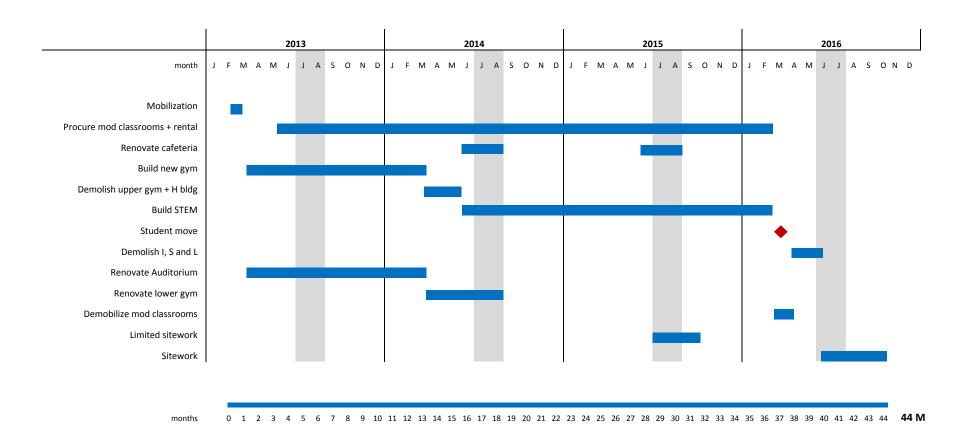


# Concord - Carlisle High School Proposed Project Schedule - PSR Submission - options 6R2, 14B, 14C



ID 📵	Task Name	Duration	Start	Finish	2011 2012 2013 2014 2015 2016 2 NDJFMANJJASONDJFMANJJASONDJFMANJJASONDJFMANJJASONDJFMANJJASONDJ
92	Design and constructability review	15 days	Wed 9/19/12	Tue 10/9/1	
93	60% Cost Estimate (Architect)	10 days	Wed 10/3/12	Tue 10/16/1	
94	60% Cost Estimate (CM/OPM)	10 days	Wed 10/3/12	Tue 10/16/1	
95	Reconcile estimates	5 days	Wed 10/17/12	Tue 10/23/1	
96	Submit 60% CD MSBA submission	5 days	Wed 10/24/12	Tue 10/30/1	2 10/24
97	Receive MSBA comments	22 days	Wed 10/31/12	Thu 11/29/1	
98	CD 90% Phase_MSBA Deliverables	42 days	Wed 11/14/12	Thu 1/10/1	
99	90% Cost Estimate (Architect)	10 days	Wed 11/14/12	Tue 11/27/1	
100 🖽	90% Cost Estimate (CM)	10 days	Wed 11/14/12	Tue 11/27/1	
101		5 days	Wed 11/28/12	Tue 12/4/1	
102	Submit 90% CD MSBA submission	5 days	Wed 12/5/12	Tue 12/11/1	2 12/5
103	Receive MSBA comments	22 days	Wed 12/12/12	Thu 1/10/1	B   1   1   1   1   1   1   1   1   1
104	100% MSBA submission	32 days	Fri 12/14/12	Mon 1/28/1	
105	90% Cost Estimate (Architect)	5 days	Fri 12/14/12	Thu 12/20/1	2
106	90% Cost Estimate (CM)	5 days	Fri 12/14/12	Thu 12/20/1	
107		2 days	Fri 12/21/12	Mon 12/24/1	
108		2 days	Fri 12/21/12	Mon 12/24/1	
109		5 days	Fri 12/21/12	Thu 12/27/1	
110	Submit 100% CD drawings to the MSBA	5 days	Fri 12/21/12	Thu 12/27/1	
111	Receive MSBA comments	22 days	Fri 12/28/12	Mon 1/28/1	
	TRADE PREQUALIFICATION	60 days	Mon 9/24/12	Fri 12/14/1	
113	Trade Bidding	22 days	Mon 12/17/12	Tue 1/15/1	
114		22 days	Wed 1/16/13	Thu 2/14/1	
115	Award	1 day	Fri 2/15/1:	Fri 2/15/1	
116		1 day	Mon 2/18/13	Mon 2/18/1	
117		10 davs	Tue 2/19/1;	Mon 3/4/1	
118	MSBA amends PFA (if applicable)	22 davs	Tue 3/5/1:	Wed 4/3/1	
119	CONSTRUCTION - OPTION 6R	952 davs	Mon 2/18/10	Tue 10/11/1	
120	Mobilization	22 davs	Mon 2/18/10	Tue 3/19/1	
121	Procure Modular classrooms + rental	725 davs	Wed 5/22/1:	Tue 3/1/1	
122	Renovate Caferteria (2 summer slammers)	132 davs	Mon 6/2/14	Tue 9/1/1	
123	Build new gym	264 davs	Wed 3/20/1:	Mon 3/24/1	
124	Demolish upper Gvm (2 levels + abate) + H building	66 davs	Tue 3/25/14	Tue 6/24/1	
125	Build STEM	440 davs	Wed 6/25/14	Tue 3/1/1	
126	Student mayor into STEM	5 davs	Mon 3/21/16	Fri 3/25/1	5 3/21
127	Demolish L.S and L. buildings	40 davs	Wed 4/27/16	Tue 6/21/1	
128	Renovate Auditorium	264 davs	Wed 3/20/1:	Mon 3/24/1	
129	Renovate lower ovm	132 davs	Thu 2/27/14	Fri 8/29/1	
130	Demobilize modular classrooms	22 davs	Wed 3/2/16	Thu 3/31/1	
131	I imited sitework	60 davs	Wed 12/2/1!	Tue 2/23/1	
132	Sitwork and landscaning (narking lots)	80 dave	Wed 6/22/16	Tue 10/11/1	
133	CONSTRUCTION - OPTION 14R	660 dav	Mon 2/18/1:	Fri 8/28/1	
142	CONSTRUCTION - OPTION 14C	660 days	Mon 2/18/11	Fri 8/28/1	
1 -					

### **OPTION 6R2**





# Concord - Carlisle High School Proposed Project Schedule - PSR Submission - options 6R2, 14B, 14C



ID ,	Task Name	Duration	Start	Finish	2011 2012 2013 2014 2015 2016
ן וט (	1 dak Name	Duration	Start	FIIIISII	T 2017 D J F M A M J J A S O N D J F M A M J A S O N D J F M A M J A S O N D J F M A M J A S O N D J F M A M J A S O N D J F M A M J A S O N D J F M A M J A S O N D J F M A M J A S O N D J F M A M J A S O N D J F M A M J A S O N D J F M A M J A M J A S O N D J F M A M J A S O N D J F M A M J A M J A S O N D J F M A M J A M
1 🗸	Procure OPM (MOD 2)	16 days	Wed 11/10/10	Wed 12/1/1	
6	Procure Architect (MOD 2)	60 days	Wed 12/8/10	Tue 3/1/11	
21	FEASIBILITY/SCHEMATIC STUDY	132 days	Thu 2/17/1	Fri 8/19/11	
22	FEASIBILITY STUDY (MOD 3)	62 days	Thu 2/17/1	Fri 5/13/11	
23	Preliminary Design Program (PDP)	36 days	Thu 2/17/1	Thu 4/7/11	
34	MSBA PDP	30 days	Mon 4/4/1	Fri 5/13/11	
38	Development of options (short list)	36 days	Fri 4/22/1	Fri 6/10/11	
39	MSBA Facilities Assessment Committee (FAS) review	1 day	Wed 5/11/11	Wed 5/11/11	
40	June 9th conf call (Ed Spec resolved and direction on options provided for PSR)	1 day	Thu 6/9/1	Thu 6/9/11	
41	Submit Preferred Schematic Report to the MSBA (Normal)	1 day	Thu 6/16/1	Thu 6/16/11	<b>∳</b> 6/16
42		1 day	Wed 6/22/1	Wed 6/22/11	T 0/10
					7/07
43 H	MSBA BOD Mtg - July 27th Approve Preferred Schematic Design Schematic Design (MOD 4) TBDpending outcome of FAS meeting	1 day	Wed 7/27/1 <sup>2</sup> Thu 6/23/1 <sup>2</sup>	Wed 7/27/11 Thu 8/18/11	7/27
45		5 days	Mon 8/8/1	Fri 8/12/11	
	Schematic building floor plans / elevations  Room data sheets	24 days	Thu 6/23/11	Tue 7/26/11	
47	Room data sneets  Building systems descriptions (Struct/MEP/Comm/Sustainable design)	24 days	Thu 6/23/11	Tue 7/26/11	
48		24 days	Thu 6/23/11	Tue 7/26/11	
49	Preliminary summary of ineligible spaces	24 days	Thu 6/23/11	Tue 7/26/11	
50	Outline Specs	24 days	Thu 6/23/11	Tue 7/26/11	
51	MA-CHPS Score card	24 days	Thu 6/23/11	Tue 7/26/11	
52	FFE spec and estimate	24 days	Thu 6/23/11	Tue 7/26/11	
53	Construction Estimate(s)	15 days	Wed 7/27/1	Tue 8/16/11	
54	Budget	10 days	Fri 8/5/1	Thu 8/18/11	
55		9 days	Fri 8/5/11	Wed 8/17/11	
56		5 days	Mon 8/8/11	Fri 8/12/11	
57	Project cash flow	1 dav	Wed 8/17/11	Wed 8/17/11	
58	MSBA 3011 form	2 days	Wed 8/17/11	Thu 8/18/11	
59		1 dav	Fri 8/19/11	Fri 8/19/11	8/19
60	Establish a Proiect Scope and Budget Agreement (MOD 5)	10 days	Mon 9/5/11	Fri 9/16/11	
61		1 dav	Wed 9/28/11	Wed 9/28/11	9/28
62	CCHSC markets project to Concord and Carlisle	30 days	Thu 9/29/11	Wed 11/9/11	
63		1 dav	Thu 11/10/1	Thu 11/10/11	
64			Mon 10/24/11	Mon 10/24/11	
65	NOTE INDEED OF MI	1 dav	Mon 11/7/11	Mon 11/7/11	11/7
66	Execute PBSA	1 dav	Fri 11/11/1	Fri 11/11/11	
67			Mon 11/21/11	Fri 12/9/11	11/21
68	DESIGN DEVELOPMENT - Preliminary TBD		Mon 12/12/11	Fri 8/24/12	
69	Design Development		Mon 12/12/11	Tue 6/12/12	
70	DD Phase MSBA Deliverables	184 davs	Tue 12/13/11	Fri 8/24/12	
71	Issuance of the DD work plan	10 davs	Tue 12/13/11	Mon 12/26/11	
72	Procure CX agent through MSBA	44 davs	Tue 12/13/11	Fri 2/10/12	
73	Issue 100% DD set	1 day	Wed 6/13/11	Wed 6/13/12	
74	Life cycle cost analysis - ongoing throughout dd into cd	20 davs	Mon 5/14/12	Fri 6/8/12	
75	Design and constructability review	15 davs	Mon 3/26/11	Fri 4/13/12	
76	Construction Cost Estimate (Architect)	15 davs	Wed 6/13/11	Tue 7/3/12	
77	Construction Cost Estimate (CM/OPM)	15 davs	Wed 6/13/11	Tue 7/3/12	
78	Reconcile estimates	10 davs	Wed 7/4/1:	Tue 7/17/12	
79	Undate Schedule / Budget	5 davs	Wed 7/18/11	Tue 7/24/12	
80	Proiect Design Summary / analysis	10 dav	Thu 6/14/1:	Wed 6/27/12	
81		1 day	Wed 7/25/11	Wed 7/25/12	7/25
82	Receive MSRA comments	22 davs	Thu 7/26/1:	Fri 8/24/12	
83	PERMITTING and APPROVALS - TRD	61 days	Mon 11/19/11	Man 2/11/13	
84	Conservation Commission (if applicable)	40 davs	Mon 11/19/11	Fri 1/11/13	
85	Planning Review (site plan review)	22 dav«	Man 12/24/11	Tua 1/22/13	
86	Paar raviawe	40 dave	Mon 11/26/11	Fri 1/18/13	
07	ROH - Kitchen Design Approval	22 davs	Man 12/10/11	Tua 1/8/13	
88	ISD - Building	22 days	Fri 1/11/1	Mon 2/11/13	
JU —	<del></del>		,, .,		

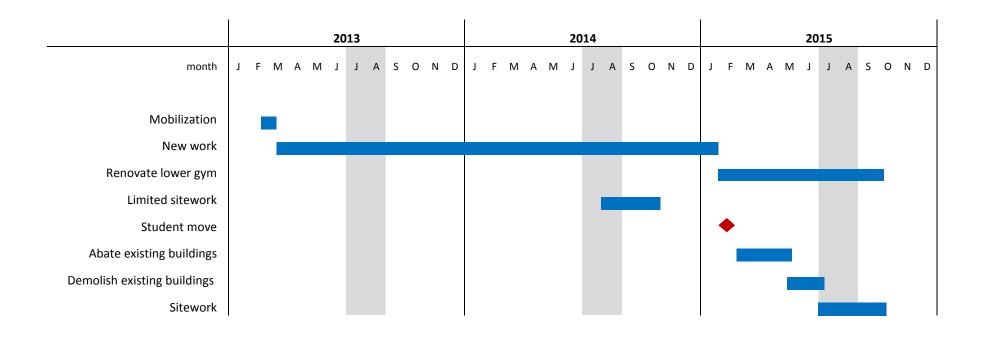


# Concord - Carlisle High School Proposed Project Schedule - PSR Submission - options 6R2, 14B, 14C



ID 6	Task Name	Duration	Start	Finish	2011	2012 2013 D J F M A M J J A S O N D J F M A M J J A S O N D			
89	CONSTRUCTION DOCUMENT PHASE - Preliminary TBD	164 days	Wed 6/13/12	Mon 1/28/1		THE RESERVE TO THE RE	O I WAWS SACON		DIST INVITATION DIS
90	Construction Documents	132 days	Wed 6/13/12	Thu 12/13/1	2				
91	CD 60% Phase_MSBA Deliverables	52 days	Wed 9/19/12	Thu 11/29/1	2				
92	Design and constructability review	15 days	Wed 9/19/12	Tue 10/9/1	2	<b>—————</b>			
93	·	10 days	Wed 10/3/12	Tue 10/16/1	2				
94	60% Cost Estimate (CM/OPM)	10 days	Wed 10/3/12	Tue 10/16/1	2				
95		5 days	Wed 10/17/12	Tue 10/23/1	2				
96	Submit 60% CD MSBA submission	5 days	Wed 10/24/12	Tue 10/30/1	2	10/24			
97	Receive MSBA comments	22 days	Wed 10/31/12	Thu 11/29/1	2	ă II			
98	CD 90% Phase_MSBA Deliverables	42 days	Wed 11/14/12	Thu 1/10/1	3				
99	90% Cost Estimate (Architect)	10 days	Wed 11/14/12	Tue 11/27/1	2	<b></b>			
100	90% Cost Estimate (CM)	10 days	Wed 11/14/12	Tue 11/27/1	2	<u> </u>			
101	Reconcile estimates	5 days	Wed 11/28/12	Tue 12/4/1	2	<u>K</u>			
102	Submit 90% CD MSBA submission	5 days	Wed 12/5/12	Tue 12/11/1	2	<b>A</b> 12/5			
103	Receive MSBA comments	22 days	Wed 12/12/12	Thu 1/10/1	3	<u> </u>			
104	100% MSBA submission	32 days	Fri 12/14/12	Mon 1/28/1	3	<b>—</b>			
105	90% Cost Estimate (Architect)	5 days	Fri 12/14/12	Thu 12/20/1	2	<u> </u>			
106		5 days	Fri 12/14/12	Thu 12/20/1	2				
107		2 days	Fri 12/21/12	Mon 12/24/1	2	<u>I</u>			
108		2 days	Fri 12/21/12	Mon 12/24/1	2	<u>u</u>			
109	Project Design Summary / Analysis	5 days	Fri 12/21/12	Thu 12/27/1	2	<u> </u>			
110	Submit 100% CD drawings to the MSBA	5 days	Fri 12/21/12	Thu 12/27/1	2	12/21			
111	Receive MSBA comments	22 days	Fri 12/28/12	Mon 1/28/1	3				
112	TRADE PREQUALIFICATION	60 days	Mon 9/24/12	Fri 12/14/1	2				
113	Trade Bidding	22 days	Mon 12/17/12	Tue 1/15/1	3				
114	General Bidding	22 days	Wed 1/16/1:	Thu 2/14/1					
115	Award	1 dav	Fri 2/15/1:	Fri 2/15/1	3	<b>2/15</b>			
116	Cushiik West Cook Companion oproudence.	1 dav	Mon 2/18/13	Mon 2/18/1	3	<u> </u>			
117	MODA TO TO TO THE TOTAL OF THE CONTROL OF THE CONTR	10 days	Tue 2/19/1:	Mon 3/4/1	1 : : : : : : : : : : : : : : : : : : :	₽			
118	MSBA amends PFA (if applicable)	22 davs	Tue 3/5/1:	Wed 4/3/1	1 : : : : : : : : : : : : : : : : : : :	<b></b>			_
119	CONSTRUCTION - OPTION 6R	952 days	Mon 2/18/1	Tue 10/11/1		<u> </u>			_
133	CONSTRUCTION - OPTION 14B	695 days	Mon 2/18/1:	Fri 10/16/1	5	<u> </u>			
134	Mobilization	22 davs	Mon 2/18/1:	Tue 3/19/1		<u> </u>		_	
135	New work	484 davs	Wed 3/20/10	Mon 1/26/1	5				
136	Renovate lower gvm	180 davs	Tue 1/27/1!	Mon 10/5/1			<b>,</b> —		
137	Limited sitework	60 davs	Wed 7/23/14	Tue 10/14/1				•	
138		5 davs	Mon 2/16/1!	Fri 2/20/1				2/16	
139	Abate existing buildings	22 davs	Mon 2/23/1!	Tue 3/24/1					
140	Demolish existina huildinas	40 davs	Mon 3/16/1!	Fri 5/8/1					
141	Sitework and landscaping	115 davs	Mon 5/11/1	Fri 10/16/1					
142	CONSTRUCTION - OPTION 14C	660 days	Mon 2/18/1	Fri 8/28/1	5		:		

### **OPTION 14B**





# Concord - Carlisle High School Proposed Project Schedule - PSR Submission - options 6R2, 14B, 14C



ID		Task Name	Duration	Start	Finish	2011 2012 2013 2014 2015 2016	<del></del>
	0	TAGN NATIO	Duration	Start			SOND.
1	$\checkmark$	Procure OPM (MOD 2)	16 days	Wed 11/10/10	Wed 12/1/1		
6		Procure Architect (MOD 2)	60 days	Wed 12/8/10	Tue 3/1/11		
21	_	FEASIBILITY/SCHEMATIC STUDY	132 days	Thu 2/17/1	Fri 8/19/11		
22	<b>√</b>	FEASIBILITY STUDY (MOD 3)	62 days	Thu 2/17/1	Fri 5/13/11		
23	<b>V</b>	Preliminary Design Program (PDP)	36 days	Thu 2/17/1	Thu 4/7/11		
34	<b>√</b>	MSBA PDP	30 days	Mon 4/4/1	Fri 5/13/11		
38	1	Development of options (short list)	36 days	Fri 4/22/1	Fri 6/10/11		
39	Ż	MSBA Facilities Assessment Committee (FAS) review	1 day	Wed 5/11/1	Wed 5/11/1		
40	V	June 9th conf call (Ed Spec resolved and direction on options provided for PSR)	1 day	Thu 6/9/1	Thu 6/9/11		
41	1	Submit Preferred Schematic Report to the MSBA (Normal)	1 day	Thu 6/16/1	Thu 6/16/11	6/16	
42	<b>—</b>	MSBA Facilities Assessment Committee (FAS) review	1 day	Wed 6/22/1	Wed 6/22/11	B The state of the	
43		MSBA BOD Mtg - July 27th Approve Preferred Schematic Design	1 day	Wed 7/27/1	Wed 7/27/11	♦ 7/27	
44	_	Schematic Design (MOD 4) TBDpending outcome of FAS meeting	41 days	Thu 6/23/11	Thu 8/18/1		
45	1	Project Schedule (proposed)	5 days	Mon 8/8/1	Fri 8/12/11		
46		Schematic building floor plans / elevations	24 days	Thu 6/23/1	Tue 7/26/11		
47	_	Room data sheets	24 days	Thu 6/23/1	Tue 7/26/11		
48		Building systems descriptions (Struct/MEP/Comm/Sustainable design)	24 day:	Thu 6/23/1	Tue 7/26/11		
49		Preliminary summary of ineligible spaces	24 day:	Thu 6/23/1	Tue 7/26/11		
50		Outline Specs	24 day:	Thu 6/23/1	Tue 7/26/11		
51		MA-CHPS Score card	24 day:	Thu 6/23/1	Tue 7/26/11		
52		FFE spec and estimate	24 day:	Thu 6/23/1	Tue 7/26/11		
53		Construction Estimate(s)	15 days	Wed 7/27/1	Tue 8/16/11		
54		Budget	10 days	Fri 8/5/1	Thu 8/18/11		
55	1	Project budget	9 days	Fri 8/5/1	Wed 8/17/11		
56	<b>III</b>	Summary of ineligible costs	5 days	Mon 8/8/1	Fri 8/12/11		
57	1	Project cash flow	1 day	Wed 8/17/1	Wed 8/17/11		
58	1	MSBA 3011 form	2 days	Wed 8/17/1	Thu 8/18/11		
59	<b>III</b>	Submit Schematic Design to the MSBA (for Sept BOD vote)	1 day	Fri 8/19/1	Fri 8/19/11	8/19	
60		Establish a Project Scope and Budget Agreement (MOD 5)	10 days	Mon 9/5/1	Fri 9/16/11		
61		MSBA BOD Mtg - Sept 28th - Approves Concord-Carlisle PFA	1 day	Wed 9/28/1	Wed 9/28/11	9/28	
62		CCHSC markets project to Concord and Carlisle	30 days	Thu 9/29/1	Wed 9/28/11 Wed 11/9/11		
63		CCHSC votes to accept PBSA with the MSBA	1 day	Thu 11/10/1	Thu 11/10/11		
64		School Committee requests BOS to authorize debt exclusion	1 day	Mon 10/24/1	Mon 10/24/11		
65	<b>III</b>		1 day	Mon 11/7/1	Mon 11/7/11	11/7	
66		Execute PBSA	1 day	Fri 11/11/1	Fri 11/11/11		
	_	Execute PFA (120 days from Board approval)		Mon 11/21/1	Fri 12/9/11	11/21	
68		DESIGN DEVELOPMENT - Preliminary TBD		Mon 12/12/1	Fri 8/24/12		
69		Design Development  Design Development		Mon 12/12/1	Tue 6/12/12		
70		DD Phase MSBA Deliverables	132 dav	Tue 12/13/1	Fri 8/24/12		
71	1	Issuance of the DD work plan	10 days	Tue 12/13/1	Mon 12/26/11		
72		Procure CX agent through MSBA		Tue 12/13/1	Fri 2/10/12		
73	<b>III</b>	Issue 100% DD set	1 day	Wed 6/13/1	Wed 6/13/12		
74	Ti.	Life cycle cost analysis - ongoing throughout dd into cd	20 davs	Mon 5/14/1:	Fri 6/8/12		
75	<b>III</b>	Design and constructability review	20 davs	Mon 3/26/12	Fri 4/13/12		
- 1	<b>III</b>	Construction Cost Estimate (Architect)					
76 77		Construction Cost Estimate (Architect)  Construction Cost Estimate (CM/OPM)	15 days	Wed 6/13/11 Wed 6/13/11	Tue 7/3/12 Tue 7/3/12		
78	<b>1</b>	Reconcile estimates	15 days	Wed 5/13/12 Wed 7/4/12	Tue 7/17/12		
	1	Undate Schedule / Budget	5 days	Wed 7/18/1:	Tue 7/24/12		
79 90	1	Project Design Summary / analysis	10 days	Thu 6/14/1:	Wed 6/27/12		
80	<b>III</b>	Project Design Summary / analysis Submit DD package to MSBA		Wed 7/25/11	Wed 6/27/12 Wed 7/25/12	7/25	
81 92	1		1 day		Г	7/25	
82		Receive MSRA comments	22 dav	Thu 7/26/11	Fri 8/24/12		
83	<b>III</b>	PERMITTING and APPROVALS - TRD		Mon 11/19/11	Mon 2/11/13		
84	<b>III</b>	Conservation Commission (if applicable)	40 davs	Mon 11/19/11	Fri 1/11/13		
03	<b>III</b>	Planning Review (site plan review)		Mon 12/24/11	Tua 1/22/13		
86	<b>III</b>	Poor reviews		Mon 11/26/11	Fri 1/18/13		
87 88	<b>T</b>	ROH - Kitchen Design Approval	22 dav	Mon 12/10/11	Tue 1/8/13		
22		ISD - Ruildina	22 davs	Fri 1/11/11	Mon 2/11/18		

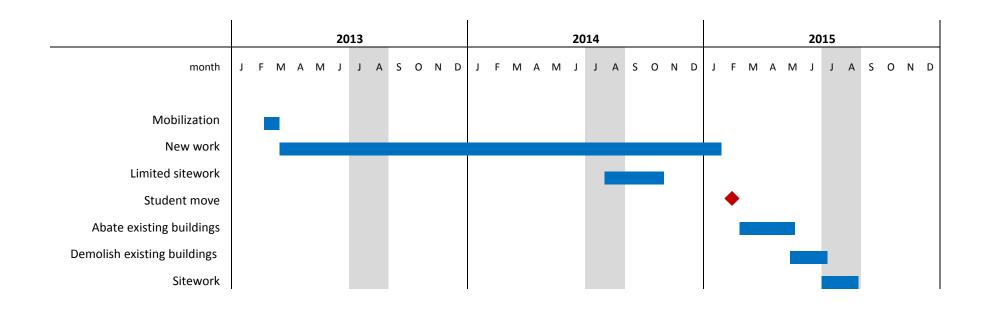


# Concord - Carlisle High School Proposed Project Schedule - PSR Submission - options 6R2, 14B, 14C



ID 6	Task Name	Duration	Start	Finish	2011 2012 2013 2014 2015 2016 2 ND J FMAM J J A S OND J FMAM J J A S O
89	CONSTRUCTION DOCUMENT PHASE - Preliminary TBD	164 days	Wed 6/13/12	Mon 1/28/1	
90	Construction Documents	132 days	Wed 6/13/12	Thu 12/13/1	
91	CD 60% Phase MSBA Deliverables	52 days	Wed 9/19/12	Thu 11/29/1	
92	_	15 days	Wed 9/19/12	Tue 10/9/1	
93	·	10 days	Wed 10/3/12	Tue 10/16/1	
94		10 days	Wed 10/3/12	Tue 10/16/1	
95		5 days	Wed 10/17/12	Tue 10/23/1	
96	Submit 60% CD MSBA submission	5 days	Wed 10/24/12	Tue 10/30/1	10/24
97	Receive MSBA comments	22 days	Wed 10/31/12	Thu 11/29/1	
98	CD 90% Phase_MSBA Deliverables	42 days	Wed 11/14/12	Thu 1/10/1	13
99	90% Cost Estimate (Architect)	10 days	Wed 11/14/12	Tue 11/27/1	
100		10 days	Wed 11/14/12	Tue 11/27/1	12
101		5 days	Wed 11/28/12	Tue 12/4/1	
102	Submit 90% CD MSBA submission	5 days	Wed 12/5/12	Tue 12/11/1	2 12/5
103	Receive MSBA comments	22 days	Wed 12/12/12	Thu 1/10/1	
104	100% MSBA submission	32 days	Fri 12/14/12	Mon 1/28/1	
105		5 days	Fri 12/14/12	Thu 12/20/1	
106		5 days	Fri 12/14/12	Thu 12/20/1	
107		2 days	Fri 12/21/12	Mon 12/24/1	╡ : : : : : : : : : : : : : : : : : : :
108	Update Schedule / Budget	2 days	Fri 12/21/12	Mon 12/24/1	
109	Project Design Summary / Analysis	5 days	Fri 12/21/12	Thu 12/27/1	
110		5 days	Fri 12/21/12	Thu 12/27/1	
111	Receive MSBA comments	22 days	Fri 12/28/12	Mon 1/28/1	
112		60 days	Mon 9/24/12	Fri 12/14/1	lacksquare
113	Trade Bidding	22 days	Mon 12/17/12	Tue 1/15/1	
114		22 days	Wed 1/16/11	Thu 2/14/1	
115	Award	1 dav	Fri 2/15/1:	Fri 2/15/1	
116		1 dav	Mon 2/18/1:	Mon 2/18/1	
117		10 days	Tue 2/19/1:	Mon 3/4/1	
118	MSBA amends PFA (if applicable)	22 days	Tue 3/5/1:	Wed 4/3/1	
119	CONSTRUCTION - OPTION 6R	952 days	Mon 2/18/13	Tue 10/11/1	
133	CONSTRUCTION - OPTION 14B	660 days	Mon 2/18/1	Fri 8/28/1	
142	CONSTRUCTION - OPTION 14C	660 days	Mon 2/18/1:	Fri 8/28/1	
143	Mobilization	22 dav:	Mon 2/18/1:	Tue 3/19/1	
144	New work	484 davs	Wed 3/20/1:	Mon 1/26/1	
145 146	Limited sitework	60 dav	Wed 12/10/14	Tue 3/3/1	
		5 davs	Mon 2/16/1!	Fri 2/20/1	
147	Abate existing buildings	22 davs	Mon 2/23/1!	Tue 3/24/1	
148	Demolish existing buildings	40 davs	Mon 3/16/1!	Fri 5/8/1	
149	Sitework and landscaping	80 dayı	Mon 5/11/1!	Fri 8/28/1	

### **OPTION 14C**



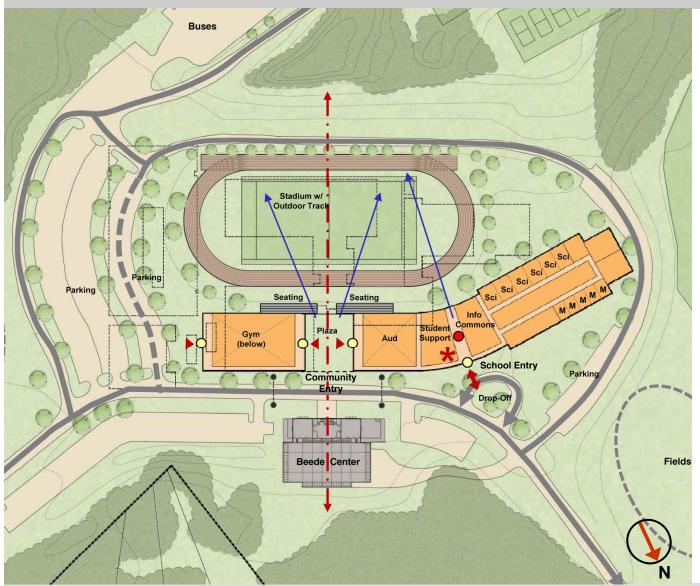
months 0 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 **30.5M** 

## **CCHS Feasibility Study Work Plan**

Groundwork	<ul> <li>Prepare contract</li> <li>Obtain and review all available/ pertinent documents</li> <li>Prepare schedule and work plan</li> </ul>	<ul> <li>Review existing conditions information</li> <li>Attend Site Based Committee Meeting</li> <li>Conduct User Group meetings and Prepare Space Summary</li> </ul>
Meeting # 1	Goals, Values and Space Summary	
3/09/11	Objectives     Review schedule and process     Review goals, values     Review proposed space summary	Follow-up  Site walk thru with Engineers and Facilities Manager  Submit draft space summary to MSBA for initial review  Meet with MSBA for kickoff meeting  Prepare Preliminary Alternative concepts
Meeting # 2	Vision, Space Summary and Preliminary Al	ternatives Concepts
3/23/11	Objectives      Review Educational Vision, goals and values     Review Preliminary Alternative Concepts     Approve Initial Space Summary and PDP	Follow-up  Complete Preliminary Design Program Submittal for MSBA  Meet with MSBA  Develop Preliminary Alternatives
Meeting # 3	Sustainability Goals	
4/06/11	Objectives  o Discuss sustainability goals and net zero options with team	Follow-up  o Develop Preliminary Evaluation of Proposed Alternatives
Meeting # 4	Preliminary Evaluation of Proposed Alterna	atives
4/13/11	Objectives  o Review Preliminary Evaluation of Proposed Alternatives	Follow-up  Submit Preliminary Alternatives to MSBA for initial review  Meet with MSBA  Develop Final Evaluation of Selected Alternatives
Meeting # 5	Finalize Preliminary Alternatives	
5/04/11	Objectives  o Review and Approve Preliminary Alternative(s)	Follow-up  o Prepare Final Evaluation of Alternatives
Meeting # 6	Final Evaluation of Alternatives	
5/25/11	Objectives  o Review Final Evaluation of Alternatives o Confirm Preferred Solution	Follow-up  o Prepare Preferred Schematic Report
Meeting # 7	Preferred Schematic Update	
6/08/11	Objectives  Objectives  Objectives  Objectives	Follow-up  o Prepare Preferred Schematic Report for MSBA
Meeting # 8	Preferred Schematic Report	
6/15/11	Objectives  o Review and Approve Preferred Schematic Report o School Committee Approval	Follow-up  Submit Preferred Schematic Report to MSBA  MSBA Facilities Assessment Subcommittee and BOD Vote

### Option 9/10

All New Building, multiple phases, located North & West of the Existing School. 247,241 GFA



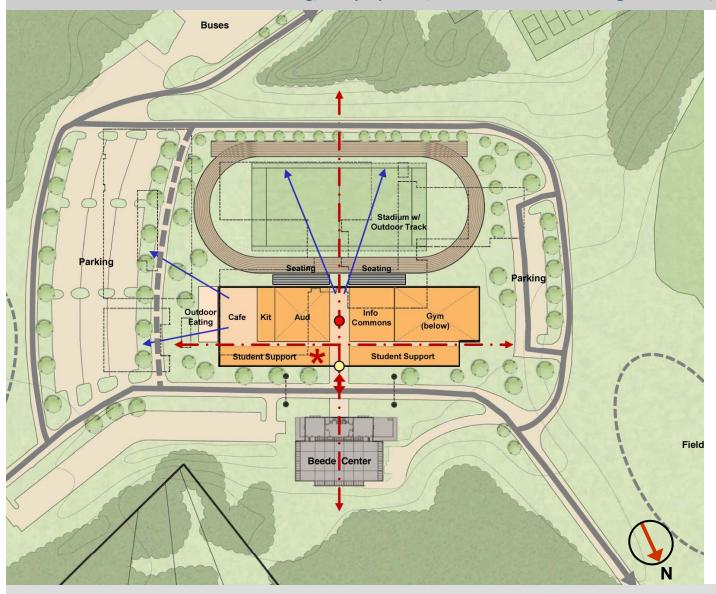
### PROS and CONS

- + Positive community relationship with Beede Center, Gym and Auditorium
- + Excellent North and South solar orientation for classrooms
- Parking remote from School Entry and most located along primary loop road
- Tunnel to connect building spaces below outdoor plaza
- Construction Phasing: 36 to 46 months
- Requires temporary relocation of Existing Arts program off-site or to temporary facilities
- Requires temporary relocation of Existing Cafeteria
- Disruption caused by large construction project close to existing educational facility
- Existing site utilities need to be relocated prior to construction
- Requires major topographical alterations for site circulation at North and West of construction site
- Requires major topographical alterations on South side for daylighting of academic spaces in lower level of new school

Project Cost = \$94M+

## Option 11

All New Building, multiple phases, located North of the Existing School. 247,241 GFA



### PROS and CONS

- + Positive campus relationship with Beede Center and school
- Final placement physically too constricted with existing Beede Center
- + Positive North and South solar orientation for classrooms
- + All parking located within primary loop road
- Parking remote from School Entry
- Construction Phasing: 36 months
- Requires temporary relocation of Existing Arts program off-site or to temporary facilities
- Requires temporary location of Existing Cafeteria
- Disruption caused by large construction project close to existing educational facility
- Existing site utilities need to be relocated prior to construction
- Requires major topographical alterations on South side for daylighting of academic spaces in lower level of new school

Project Cost = \$93M+

## Option 12 All New Building, one phase, located West of the Existing School. 240,108 GFA



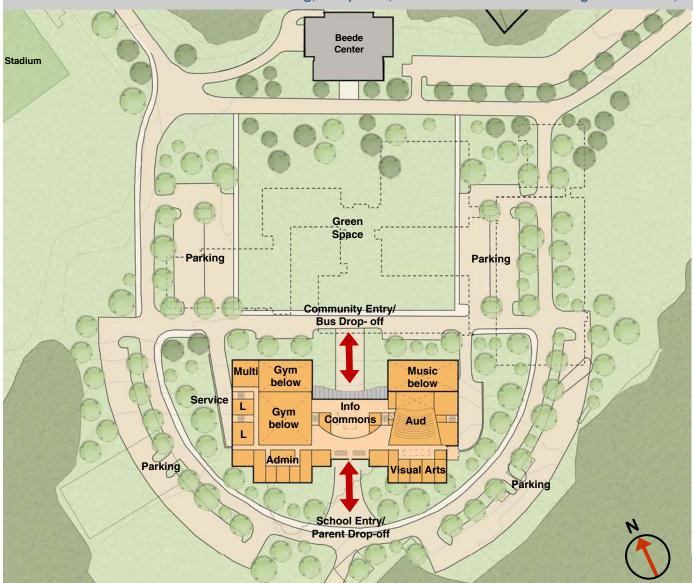
### PROS and CONS

- + Positive campus relationship with Beede Center and athletic fields
- + Positive physical placement with other elements on site
- + Excellent North and South solar orientation for classrooms
- + Parking related to School Entry and athletic fields
- + Separate bus and student drop-off
- Discreet but difficult service access due to topography
- + Construction Phasing: 30 months
- + Requires no temporary relocation of school activities
- + Site location minimizes disruption to students during construction
- + Builds near existing site utilities
- Requires major topographical alterations at New School location and existing hillside
- No ability to reuse existing building for educational space due to existing structure's adjacency to new site

Project Cost = \$91M

## Option 13

All New Building, one phase, located South of the Existing School. 240,108 GFA



### **PROS and CONS**

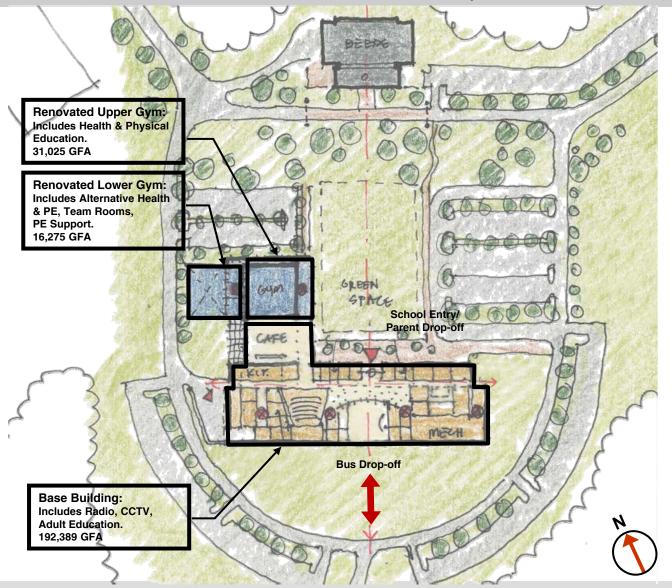
#### **Preferred site location**

- + Positive campus relationship with Beede Center and green space
- + Positive physical placement with all elements on site
- + Positive North and South solar orientation for classrooms
- + Good site circulation and well distributed parking
- + Parking segregated for uses relative to School Entry, Community entry and athletic fields
- + Separate bus and student drop-off
- + Discreet service access
- + Construction Phasing: 30 months
- + Requires no temporary relocation of school activities
- + Site location minimizes disruption to students during construction
- + New School located in central part of site and maximizes open space
- + Builds near existing site utilities
- Requires major topographical alterations at existing hillside

Project Cost = \$89.1M

### Option 14a

New "Base" Building internally connected to renovated Upper and Lower Gym Buildings which will house the entire Health and PE Department for the School. 239,689 GFA



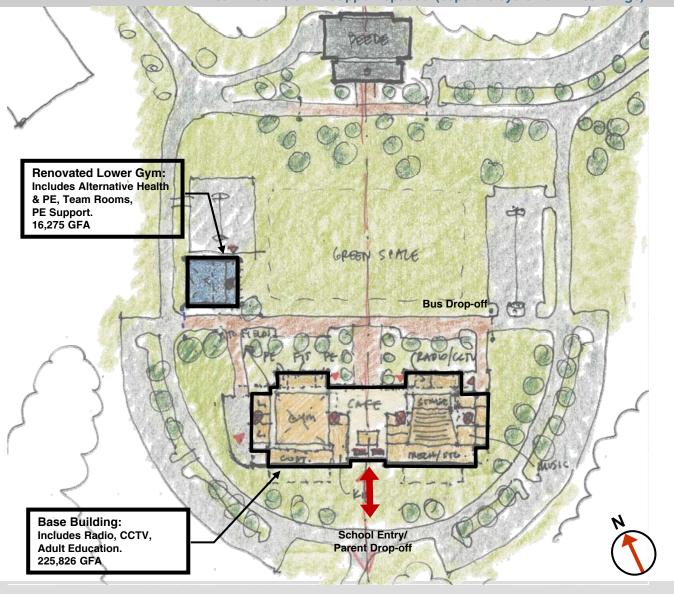
### **PROS and CONS**

- + Positive campus relationship with Beede Center and green space
- + Positive physical placement with all elements on site
- + Internal connection to PE classes
- Performance gym is compromised, renovated space
- + Positive North and South solar orientation for classrooms
- + Good site circulation and well distributed parking
- + Parking segregated for uses relative to School Entry, Community entry and athletic fields
- + Separate bus and student drop-off
- + Discreet service access
- Construction Phasing: 36 months
- + Site location allows for connection to existing Gym Buildings
- Requires temporary relocation of Health and PE during renovation
- o Site location will have minor disruption to students during construction
- + New School located in central part of site and maximizes open space
- + Builds near existing site utilities
- Requires major topographical alterations at existing hillside
- Reno limits opportunities in bldg

Project Cost = \$92.4M

### Option 14b

New "Base" Building with stand alone, renovated Lower Gym building which will house the Alternative Health & PE,
Team Rooms & PE Support spaces. (separate systems in 2 buildings) 242,101 GFA



#### **PROS and CONS**

#### 3rd Preferred site location

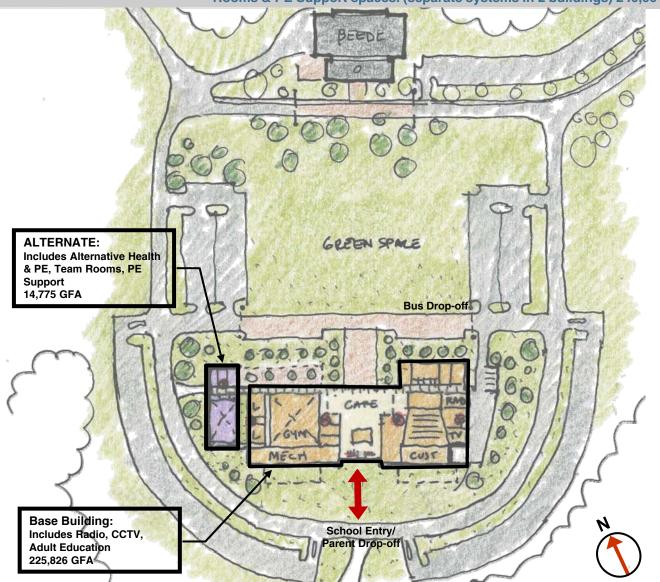
- + Positive campus relationship with Beede Center and green space
- + Positive physical placement with all elements on site
- + PE classes within main school building
- + Positive North and South solar orientation for classrooms
- + Good site circulation and well distributed parking
- + Parking segregated for uses relative to School Entry, Community entry and athletic fields
- + Separate bus and student drop-off
- + Discreet service access
- + Construction Phasing: 32 months
- + Site location allows for connection to existing Lower Gym Building
- o Requires temporary relocation of some Health and PE during renovation
- Site location will have minor disruption to students during construction
- + New School located in central part of site and maximizes open space
- + Builds near existing site utilities
- Requires major topographical alterations at existing hillside
- Reno limits opportunities in bldg

Project Cost = \$90.1M

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### Option 14c

New "Base" Building with separate, new, disconnected building which will house the Alternative Health & PE, Team Rooms & PE Support spaces. (separate systems in 2 buildings) 240,601 GFA



### PROS and CONS

#### 2<sup>nd</sup> Preferred site location

- + Positive campus relationship with Beede Center and green space
- + Positive physical placement with all elements on site
- + PE classes within main school building
- + Positive North and South solar orientation for classrooms
- + Good site circulation and well distributed parking
- + Parking segregated for uses relative to School Entry, Community entry and athletic fields
- + Separate bus and student drop-off
- + Discreet service access
- + Construction Phasing: 30 months
- + Site location minimizes disruption to students during construction
- + New School located in central part of site and maximizes open space
- + Builds near existing site utilities
- Requires major topographical alterations at existing hillside
- New building premium due to separate MEP and exterior façade systems

Project Cost = \$89.4M